



CHANGING LIVES



2018 ANNUAL REPORT

SACRAMENTO HOUSING AND REDEVELOPMENT AGENCY

ABOUT SHRA

The Sacramento Housing and Redevelopment Agency was created to ensure the ongoing development of affordable housing and to continuously fuel community redevelopment projects in the city and county of Sacramento. We meet these goals by creating safer neighborhoods and a more robust economy, so individuals, families and children in our community have the opportunity for a better life. Our work has been recognized among the best in the country by the U.S. Department of Housing and Urban Development and others. Every day, our team of over 200 employees secures funding, battles for support, organizes our partners and engages the Sacramento community in a proactive collaboration to change lives.



“

I was looking for a job when I discovered the Jobs Plus program and learned they were hiring. When I found out there were opportunities to get clerical experience I knew immediately that I wanted to take advantage of this chance and I was excited to be selected as a Jobs Plus ambassador. My plans are to complete college courses in photography and business to earn an Associate in Arts degree so that I can someday open my own commercial photography business.

”

Shamika Jackson, Jobs Plus Ambassador and son, Amir

Cover photos, clockwise from top: Rendering of the Twin Rivers development project. Elisabeth Wube and family outside their new home which she helped build and purchased through Habitat for Humanity of Greater Sacramento. Replica Old Florin Town water tower/Florin Road Streetscape Improvement Project assisted with Community Development Block Grant (CDBG) program funds. Children enjoy a healthy lunch.

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Children participate in an exercise activity at the Community Resource Fair, a partnership event with Greater Sacramento Urban League which offered a variety of family-oriented information and resources to promote the Housing Authority's Resident Services and Jobs Plus programs.



MESSAGE FROM EXECUTIVE DIRECTOR LA SHELLE DOZIER



As we transition to another year serving Sacramento's housing and community development needs, this annual report is a compilation of the accomplishments and milestones we were able to achieve with leadership from our governing boards, partnerships with affordable housing developers and advocates, and community engagement from residents and other stakeholders. It has all come together through the tireless efforts of the entire Agency staff and I am extremely grateful for everyone's contributions to our success.

Our residents and neighborhoods reflect how well we are able to provide the quality of life needs and amenities that make communities livable and vibrant. These include investment in affordable housing, economic development, employment, education, homeownership, and access to health and wellness resources. It is our mission to address the critical needs of our community that will make a visible and tangible impact.

We will continue to focus on housing as the foundation that must first be securely in place to effectively and efficiently provide the core needs for underserved communities. We will keep working collaboratively with our housing partners and engaging in the federal and state legislative agenda to seek funding support for more affordable housing in Sacramento. Our success in these efforts will help us achieve our vision of changing lives for the residents and communities that we are here to serve.

A handwritten signature in blue ink that reads "La Shelle Dozier". The signature is fluid and cursive.

La Shelle Dozier, Executive Director



GOVERNING BOARDS

As a Joint Powers Agency (JPA), the Sacramento Housing and Redevelopment Agency is under the authority of the City of Sacramento, the City Housing Authority, the County of Sacramento, the County Housing Authority, and/or the Sacramento Housing and Redevelopment Commission.

SACRAMENTO HOUSING AND REDEVELOPMENT COMMISSION

The Sacramento Housing and Redevelopment Commission is an 11-member advisory board for the Agency. The Commission reviews and makes recommendations on SHRA projects and activities before they are presented to the Sacramento City Council or Sacramento Board of Supervisors for final approval. The Board of Supervisors has six appointees and the City Council has five appointees. Two members are residents who live in City and County Public Housing.



Sacramento Housing and Redevelopment Commission members, front row: Staajabu, Cecile Nunley, Tyffanie Wedding. Back row, Samuel Starks, Gale Morgan, Melvin Griffin and Michael Alcalay. Not pictured: Tawny Macedo.

OUR MISSION, VISION AND GOALS

MISSION

The Sacramento Housing and Redevelopment Agency's Mission Statement conveys the essence of the organization and serves as the foundation for our Vision and Goals. Our mission is to revitalize communities, provide affordable housing opportunities and to serve as the Housing Authority for the City and County of Sacramento.

VISION

Our Vision for Sacramento is a region:

- Where all neighborhoods are excellent places to live, work and do business
- Where all people have access to decent, safe and affordable housing
- Where everyone can obtain a job and attain financial self-sufficiency

GOALS

To help achieve our Vision, the Sacramento Housing and Redevelopment Agency is working to fulfill these goals:

- Develop, preserve and finance a continuum of affordable housing opportunities for Sacramento City and County residents
- Effectively and efficiently maintain Agency-owned housing by providing tenant-based rental assistance programs
- Revitalize lower income neighborhoods to create healthy and sustainable communities
- Promote economic development through strategic infrastructure and public facility improvements

FOUR AREAS TO ACHIEVE OUR MISSION

HOUSING AUTHORITY

As one of the largest landlords in Sacramento, we provide 50,000 residents with affordable housing that is safe, decent, and well maintained. We also administer 13,200+ rental assistance vouchers for residents who live in privately owned housing.

COMMUNITY REVITALIZATION

We engage with communities to reverse the impact of blighted areas and create safer places to live and work. Our activities include streetscapes and pedestrian friendly thoroughfares, lighting, parks, community centers, and mixed-use developments in low income neighborhoods and older commercial corridors.

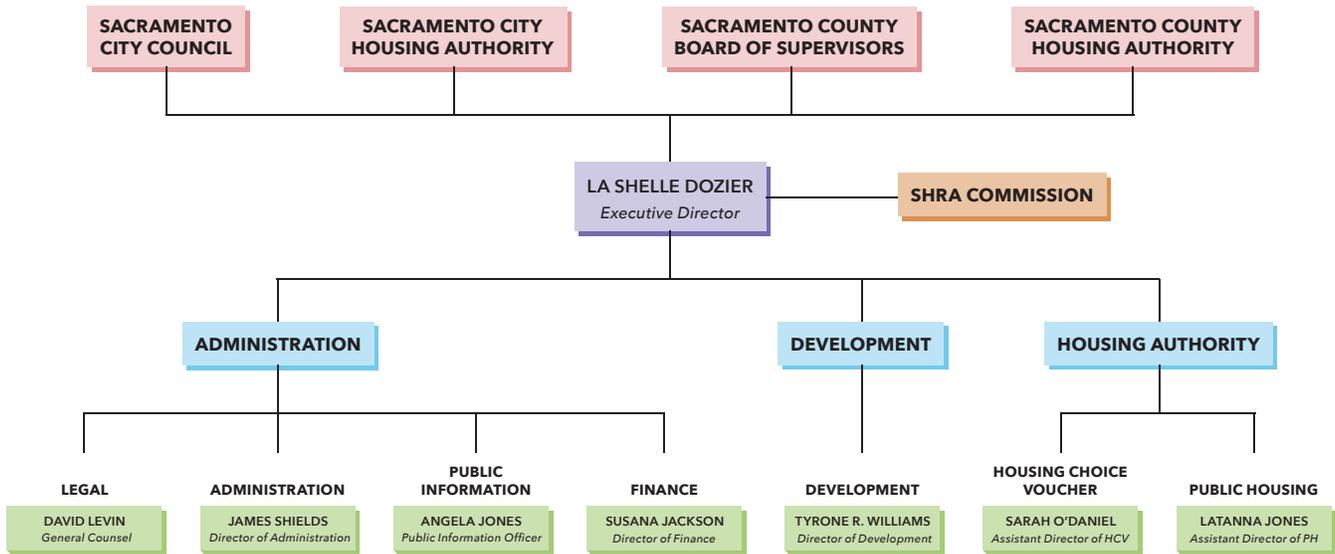
AFFORDABLE HOUSING

We give our residents the tools and guidance needed to build a life and plan a future. Working with a variety of financing tools, we continuously expand housing opportunities for Sacramento's underserved community and homeless.

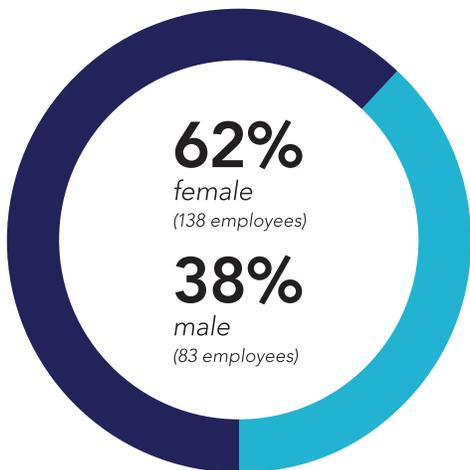
NEIGHBORHOOD INVESTMENT

We administer federal programs that transform low income housing and surrounding communities and improve outcomes for families. Neighborhood investment focuses on connecting people, housing, services, transportation, job creation and education opportunities to foster thriving, sustainable communities.

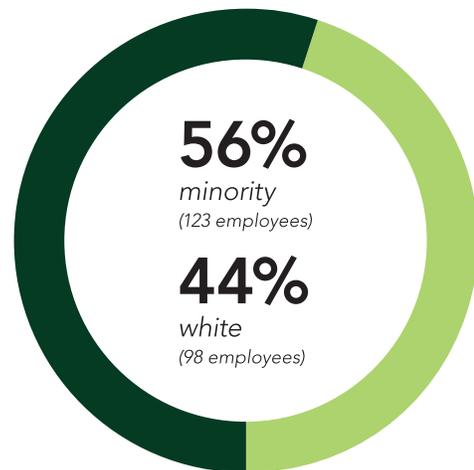
OUR ORGANIZATION



SHRA Gender Total



SHRA Race & Ethnicity Total





Children attend the Housing Authority's Resident Services Program event, Odyssey of the Mind, an international educational program that provides creative problem-solving opportunities for students from kindergarten through college.

FINANCIALS

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION - AUDITED *for the fiscal year ending December 31, 2017*



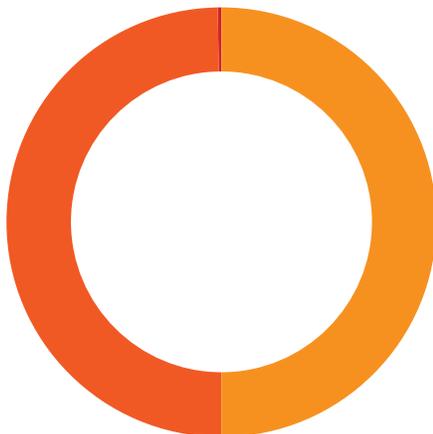
REVENUES

	<i>Grants and contributions</i>	\$165,605,000
	<i>Charges for Services</i>	\$15,223,000
	<i>Miscellaneous</i>	\$6,924,000
	<i>Capital Grants</i>	\$6,271,000
	<i>Investment Earnings</i>	\$4,794,000



EXPENSES

	<i>Housing Assistance Payments</i>	\$104,928,000
	<i>Services and Supplies</i>	\$46,465,000
	<i>Employee Services</i>	\$19,663,000
	<i>Administrative Services</i>	\$8,716,000
	<i>Depreciation</i>	\$7,552,000
	<i>General</i>	\$5,823,000
	<i>Utilities</i>	\$3,645,000



CHANGES IN FUND NET POSITION

	<i>Net Position Beginning*</i>	\$566,847,000
	<i>Decrease in Net Position</i>	\$2,016,000
	<i>Net Position Ending</i>	\$568,863,000

* Restated due to implementation of GASP 75

STATEMENT OF NET POSITION - AUDITED

for the fiscal year ending December 31, 2018 (dollar amounts expressed in thousands)

ASSETS

<i>Cash and investments, including restricted cash</i>	\$	97,247
<i>Accounts Receivable (net)</i>	\$	16,830
<i>Prepaid expenses</i>	\$	234
<i>Assets held for resale</i>	\$	3,681
<i>Other long-term assets</i>	\$	7,257
<i>Notes Receivable (net)</i>	\$	335,018
<i>Advances</i>	\$	2,455
<i>Land, Buildings & Equipment (net of accumulated depreciation)</i>	\$	190,388
Total Assets	\$	653,110
<i>Deferred Outflows of resources</i>	\$	4,215
Total Assets and Deferred Outflow	\$	657,325

LIABILITIES

<i>Accounts Payable</i>	\$	7,773
<i>Other liabilities</i>	\$	3,852
<i>Advances</i>	\$	2,455
<i>Notes payable</i>	\$	23,914
<i>Net Pension Liability</i>	\$	44,236
<i>Net OPEB Liability</i>	\$	4,933
Total Liabilities	\$	87,163
<i>Deferred Inflows of resources</i>	\$	1,299
Total Liabilities and Deferred Inflows	\$	88,462

NET POSITION

<i>Investment in capital assets, Net of related debt</i>	\$	175,996
<i>Restricted</i>	\$	364,976
<i>Unrestricted</i>	\$	27,891
Total Liabilities and Deferred Inflows	\$	568,863





CHANGING LIVES IS WHAT WE DO THROUGH...

*Left: A child smiles after receiving a makeover
at the Marina Vista Community Resource Fair.*

PARTNERSHIPS IN AFFORDABLE HOUSING

SHRA finances multifamily developments that include affordable housing for low income residents.

approved issuance of

21 MILLION

*in mortgage revenue bonds for
projects that will impact*

**720 HOUSING
UNITS**

21 MILLION

committed in multifamily loan assistance

OVER 22,800

*multifamily development units
financed over the past*

20 YEARS



*Residents at the Crossroad
Gardens affordable
housing community.*

SHRA RECENT AND CURRENT DEVELOPMENT PROJECTS

Tax Credit/Bond Financed Projects 2017

Projects	Address	# of Units	Type
Bel-Vue	1117-1123 8th Street, Sacramento	22	Family
Crossroad Gardens	7322 Florin Woods, Sacramento	70	Family
Pensione K	1100 17th Street, Sacramento 95814	129	Special Needs

Tax Credit/Bond Financed Projects 2018

St. Francis Terrace	2525 L St., Sacramento	48	Family
Village Park	3651 Norwood Ave., Sacramento	50	Family
Southwind	7300 Block Power Inn Road, Sacramento	88	Family
1717 S	1717 S Street	159	Family
Dixieanne Apartments	1048 Dixieanne Avenue	55	Family
Victory Townhomes	1075 Dixieanne Avenue	21	Family
Norwood Annex	3301 Norwood Avenue	15	Family
Imperial Tower	331 J Street	187	Senior
Courtyard Inn	3425 Orange Ave., Sacramento	92	Special Needs
Shasta Hotel	1017 10 th Street, Sacramento	79	Special Needs

Homeownership Activity 2017 - 2018

Development Name	# of Homes Sold	Type
Del Paso Nuevo V	12	Single-family
Del Paso Nuevo VI	7	Single-family
Cal-Home	20	Single-family
Welcome Home Program	12	Single-family



(Center left) Stephan Daves, Regional Vice President of Real Estate Development, Mercy Housing California and La Shelle Dozier, SHRA Executive Director (center right) are joined by staff and project partners for the rededication and ribbon cutting celebration for the Crossroad Gardens rehab completion event.

GROUNDBREAKINGS AND GRAND OPENINGS

BEL-VUE APARTMENTS

The Bel-Vue Apartments rehab project in downtown Sacramento will create 21 one-bedroom restricted units, community recreation space, commercial space for lease, and onsite property management. Built in 1909, the Bel-Vue is listed as a historic landmark in the Sacramento Register. The Agency committed \$3.3 million in loan assistance and \$1.3 million in mortgage revenue bond issuance for the \$7.5 million project.



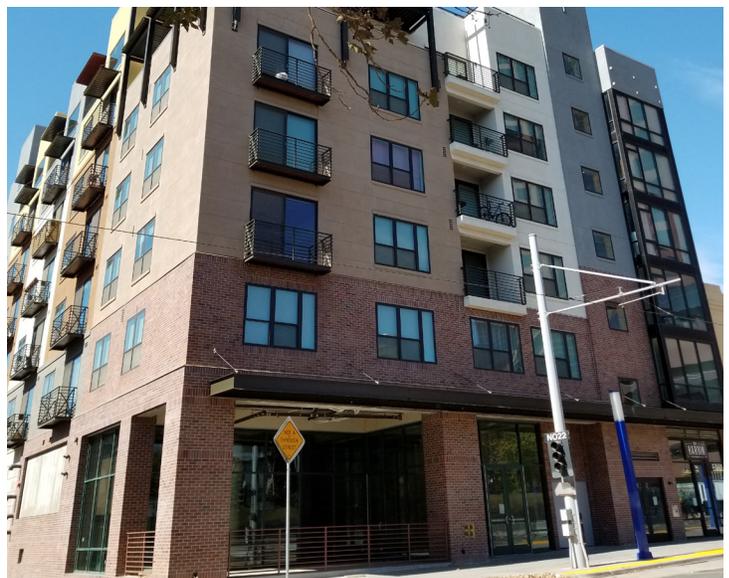
MATHER VETERANS VILLAGE

Newly constructed Mather Veterans Village Phases II & III provide a total of 96 units of transitional housing and service rich permanent supportive housing for veterans, including homeless and disabled veterans, located adjacent to the Sacramento VA Medical Center. The Housing Authority is administering 50 housing choice vouchers for this project.



HARDIN APARTMENTS

The Hardin Apartments is new construction of 83 affordable and 54 market rate one- and two-bedroom apartments. Located in the heart of downtown Sacramento, the property is conveniently located near public transit and many retail options. The Agency provided \$6.3 million in loan assistance and \$12.7 million in mortgage revenue bond issuance for the \$36.4 million project.



PENSIONE K

Pensione K is an affordable Single Room Occupancy community built in 1996 and includes a total of 127 regulated studio units. The \$9.1 million project creates a more visually appealing complex with greater functionality and a positive impact on the surrounding neighborhood. The rehabilitation of Pensione K preserves affordable housing opportunities for residents with incomes at or below 60% of the Area Median Income.



CROSSROAD GARDENS

Crossroad Gardens received the first major rehab since it was built in 1995. The improvements included new appliances, bathroom upgrades and energy efficient systems, an expanded community room and new playground areas, plus significant exterior improvements. The \$18.6 million rehab received \$5.5 million in Agency assistance. The renovations will preserve 70 units of affordable housing for families with income at 35% to 60% of the area median income under a 55 year regulatory agreement.



HOMEOWNERSHIP OPPORTUNITIES

We're working to restore vibrancy and sustainability in our low income neighborhoods by providing homeownership opportunities for income eligible families in the City and County of Sacramento.

DEL PASO NUEVO VI

We're continuing our work toward completion of the Del Paso Nuevo master planned development of 325 high quality single family homes in North Sacramento. This project is providing homeownership opportunities with at least 51 percent of home sales at affordable prices to families earning no more than 80 percent of the area median income (AMI). This year, 19 homes were sold in the final two development phases.

WELCOME HOME PROGRAM

Since we created our Welcome Home Program in 2016, we've turned 45 vacant and boarded single family houses from our portfolio into attractive livable homes again to give hardworking families a chance to realize their dream of becoming a homeowner. In the past year, 12 families purchased homes through the Welcome Home Program.



New model homes in the Del Paso Nuevo VI subdivision. The development will feature 14 three- and four-bedroom single family homes.

HOUSING OPPORTUNITIES

SHRA administers the Housing Authority rental assistance programs—Housing Choice Voucher (formerly known as Section 8) and Conventional Public Housing. These programs enable 50,000 residents to live in safe, decent affordable housing that we maintain, manage, or partner with landlords on the private market to provide throughout the city and county. Without these vital programs, the families that we serve are at risk of being homeless.

WHO WE SERVE



50,000
INDIVIDUALS SAFELY
AND AFFORDABLY
HOUSED

3 AVERAGE
FAMILY SIZE



ANNUAL AVERAGE
HOUSEHOLD
INCOME
\$13,800



HOUSEHOLD BREAKDOWN

PUBLIC HOUSING PROGRAM

46%

42%

50%

27%

FEMALE AS HEAD
OF HOUSEHOLD

DISABLED MEMBER
IN HOUSEHOLD

CHILDREN IN THE
HOUSEHOLD

ELDERLY MEMBER
IN HOUSEHOLD

HOUSING CHOICE VOUCHER PROGRAM

40%

68%

57%

30%

HOUSING OUR HOMELESS RESIDENTS

HOMELESS STRATEGY

In 2017, working with the City and County, the Agency helped develop a three-year strategy to house the homeless in Sacramento. The Housing Authority is using rental assistance vouchers and public housing units as part of several options under the plan to serve a total of 1,755 families who were homeless or on the verge of homelessness. Families on existing wait lists will continue to be served. In the first year of implementing the strategy, 433 units were allocated for homeless families, 258 homeless families and individuals were housed, and 175 units were created through new construction.

PERFORMANCE PARTNERSHIP PILOTS FOR DISCONNECTED YOUTH

SHRA is in the first year of a U.S. Department of Education grant intended to help homeless youth age 18-24 become self-sufficient. The Performance Partnership Pilots for Disconnected Youth (P3) program:

- Removes barriers that make it difficult for targeted youth to reach education and employment goals while maintaining housing.
- Provides up to 100 SHRA rental assistance vouchers for housing.
- Partners with agencies who provide casework support for homeless youth who are single, parenting, or transitioning out of foster care.

LORRAINE'S STORY

Since launching P3 with three partner organizations, SHRA issued 56 vouchers and housed 30 youths who remain stably housed. Lorraine Cervantes has had to overcome many challenges in her life. She grew up in foster care during her teen years, became emancipated at 16 and experienced constant instability in her living environment. Lorraine became housed through SHRA's P3 Program which has prepared her for the next phase of her life to achieve her goals. "Having my own place to stay has been amazing. It's very peaceful and nice to go home and not worry about any stress. It is a place where there is no drama and I really love living here."



PERMANENT SUPPORTIVE HOUSING

The Courtyard Inn in North Highlands is our latest project to address getting chronically homeless residents off the streets and into permanent supportive housing. We're working with Mercy Housing on the adaptive reuse of this existing motel into 92 units. The site is located close to bus stops and light rail, medical services and many retail services along the Watt Avenue corridor.



VASH PROGRAM

The Agency received an award of 100 vouchers from the HUD-Veterans Affairs Supportive Housing (HUD-VASH) Program to assist in providing permanent housing opportunities for veterans and their families who are experiencing homelessness in Sacramento County. The additional vouchers allow SHRA to support a total of 612 veterans and their families with rental assistance. Case management, clinical services and other resources are provided in partnership with the Veteran Affairs Program and Volunteers of America.



SHRA Executive Director La Shelle Dozier presents a Welcome Home basket to veteran Victoria Willis. Housing Choice Voucher staff assembled 50 baskets with donations from Agency staff and housing resource providers which were given to VASH veterans at The Studios at Hotel Berry.

COLLABORATIVE FEDERAL, STATE AND LOCAL PARTNERSHIPS

TWIN RIVERS REDEVELOPMENT PROJECT

We're excited about progress on the Twin Rivers Redevelopment Project. The \$300 million federal Choice Neighborhoods project will create a completely new and vibrant community in the River District-Railyards District with nearly 500 market rate and affordable units.

- Sustainable design and construction techniques.
- Multimodal transit options, bike and walking paths.
- Community garden and neighborhood park.
- Over 200 families receiving relocation assistance to housing of their choice.
- A total of 93 buildings are being demolished.
- Under/above ground infrastructure will be removed for replacement.

TRANSFORMING CLIMATE COMMUNITIES

SHRA was awarded a \$23 million Transformative Climate Communities (TCC) grant by the California Strategic Growth Council to lead the Sacramento Integrated Multimodal Place-Based Living (SIMPL) project. California Climate Investment funds will be used for the Twin Rivers/River District-Railyards redevelopment project and to better connect project area residents to programs, services, and job opportunities throughout the Sacramento downtown area. The grants supports implementation of five climate investment projects which include a new transit station, 500 new trees, solar energy installation, 104 affordable housing units and a community garden available for residents throughout the project area. SHRA was one of two recipients of the \$46 million Round II Implementation Grant Awards for the five-year grant period.



The Twin Rivers Redevelopment Project involves demolition of all 218 residential units.



Partners and support team gather to celebrate the announcement of the \$23million Transforming Climate Communities (TCC) grant award.

RENTAL ASSISTANCE DEMONSTRATION PROGRAM

Sacramento Housing Authority was approved for a federal program to stabilize operations and maintenance of its aging and obsolete portfolio of public housing units in the City and County of Sacramento. The Rental Assistance Demonstration Program (RAD) converts the units to a Section 8 Project Based Voucher platform. The conversion will provide millions of dollars in capital funds through leveraging public and private debt and equity. The benefit of RAD is a renewable long-term contract ensuring the units remain permanently affordable to low income residents, and tenants continue to pay 30% of their income toward rent. Our entire eligible portfolio of 2,269 units will be converted beginning with a pilot launch of 124 units by the end of 2019.



The Folsom Boulevard Apartments at 4921 Folsom Boulevard is included in the RAD Pilot Program. The property was built in 1991 and contains three buildings each with 10 three-bedroom units.

PROMISE ZONE

National recognition as a Promise Zone has brought a great wealth of resources to Sacramento. Over \$140 million in federal and state funds have been awarded to organizations and agencies that serve residents and communities in the Promise Zone. The funding is a direct result of receiving bonus points or support from more than 150 partners since the federal designation in 2015. The Promise Zone encompasses some of the hardest hit neighborhoods in Sacramento from Del Paso Heights in the North Area to The Avenues in the South County. Our collaborative partnerships provide educational, employment and health options for residents in the Promise Zone.



National Society of Black Engineers Summer Engineering Experience for Kids (SEEK) Program is a free 3-week immersion program for 3rd - 5th grade students serving 100+ students.



Samuel Merritt University Community Nurse Corps partnership brings RNs out of the clinical/hospital setting to engage directly with residents to understand and break down barriers to health care and healthy lifestyles.



Sacramento Regional Conservation Corps helps student realize a career dream

Covey Groce was just finishing his senior year at American Legion High School when he decided to take a detour with his education. "I found that not having my high school diploma prevented me from getting a foothold in the construction industry." He enrolled in the Sacramento Regional Conservation Corps program, earned his diploma in less than two years and began participating in the YouthBuild Program where he learned to build and restore tiny houses. He says so many things have benefited him and helped him realize what he wanted to do which was to pursue a career in the construction trade as a carpenter. "If I didn't have this program available I would probably be a dropout, and I probably wouldn't be making the money that I do, and I probably wouldn't have the opportunity to become a union member. I wouldn't be able to have a career in my life. I wouldn't be much better than the people who told me I couldn't do very much."



The U.S. Environmental Protection Agency chose SHRA's successful Rio Linda Superblock lead-contaminated cleanup site in North Sacramento's Del Paso Heights community to announce a \$2.25 million grant award to Sacramento and several other cities to provide more resources for communities to remediate and repurpose vacant, abandoned properties. Approximately 5,600 tons have been removed across the 11-parcel, 3.82-acre site which is the second largest infill site in Del Paso Heights. It will be offered for affordable housing development opportunities.

OPPORTUNITIES FOR SELF-RELIANCE AND SUCCESS

SUPPORTIVE SERVICE PROGRAMS

The Housing Authority offers voluntary programs to enable housing program residents to create a path forward to reducing or eliminating dependence on government assistance.

RESIDENT OPPORTUNITIES FOR SELF-SUFFICIENCY

The Resident Opportunities for Self-Sufficiency (ROSS) program, coordinated with various community resources, assists participating residents in increasing their earned income, and developing life skills, training and education, thereby increasing their ability to become economically independent.

FAMILY SELF-SUFFICIENCY PROGRAM

The Family Self-Sufficiency (FSS) program is an employment and savings incentive program for low-income families that have housing choice vouchers or live in public housing. The five-year voluntary program provides case management and referrals to supportive social services, including career, family and credit counseling, money management, job training and employment search, childcare and home ownership.



With coaching and guidance from her FSS Coordinator, Anna Tran (above left) was able to discontinue her CalWorks assistance six years ago and has been working full time.

Sabrina Lane (above right) has maintained financial stability without CalWorks for the past 12 years. She has found full time employment after participating in the program.

After participating on a middle school team earlier this year that won first place for creating a Mars Rover model in a University of Houston STEM (Science, Technology, Engineering and Math) Program, 13-year-old Antwan Forbes attended a week-long summer camp at Virginia Tech College of Engineering. He was among 64 students in the Imagination 2018 Residential Program for rising 7th and 8th graders. The hands-on environment allowed students to design, build and program robots, and to learn how critical the fields of mechanical, computer and electrical engineering are to the technology that runs the world. The program convinced Antwan that engineering is his career choice and he hopes to attend Virginia Tech to reach that goal.



After facing challenges for years, Chanel Huell was finally able to overcome one of her biggest challenges trying to obtain a full time job. With the support and help of the Housing Authority's Family Self-Sufficiency program she now has a permanent full time job as a Customer Service Representative and has held that position for over a year. The FSS program not only gave her support and the help she needed to overcome her challenges, but also allowed her to expand her computer skills and offered her more new programs so she could broaden her horizon. She is on track with her plan to purchase a car so that she no longer depends of public transportation or walking to get to work. Her future plans are to secure employment with the State and continue her education. "My enrollment in the FSS program has taught me to stay on task, complete goals and stay motivated. I'm very fortunate to have been a part of this program."



It took nine years but persistence and patience paid off for Monica Galardo and her family who dreamed of owning their home. After living with in-laws and adjusting to a growing family, the Galardo's became eligible for the Housing Authority's Public Housing program. "When we got the call we were excited because we would finally be able to get our own place and begin to stand on our own." Soon afterward, Monica enrolled in the FSS program and that's when she learned about the opportunity to become a homeowner. "This program has been a positive experience for us and it feels great to be self-sufficient and making our own way for ourselves. Slowly but surely we've gotten through it and we couldn't be happier."





RESIDENT TRAINING PROGRAM

The two-year Resident Training Program allows residents like Shacarey Hunt to learn one of three disciplines, Clerical, Janitorial and Paint, through on-the-job training with the Housing Authority. The goal is to help trainees obtain and maintain full time, non-subsidized employment which provides benefits enabling families to become financially self-sufficient.

JOBS PLUS PROGRAM

The Jobs Plus Program is a federally funded employment program that targets two of our public housing communities, Marina Vista and Alder Grove. Program ambassadors Patrice Greenfield (l) and Andrea Holquin (r) meet with a resident about the program which aims to increase the earnings and employment of work-able residents through community partnerships with Greater Sacramento Urban League, Sacramento Employment and Training Agency, LifeSteps, NeighborWorks, Golden 1 Credit Union, Sacramento City College and others.



IMPROVING QUALITY OF LIFE

PUBLIC SERVICES, INFRASTRUCTURE, AND FACILITIES

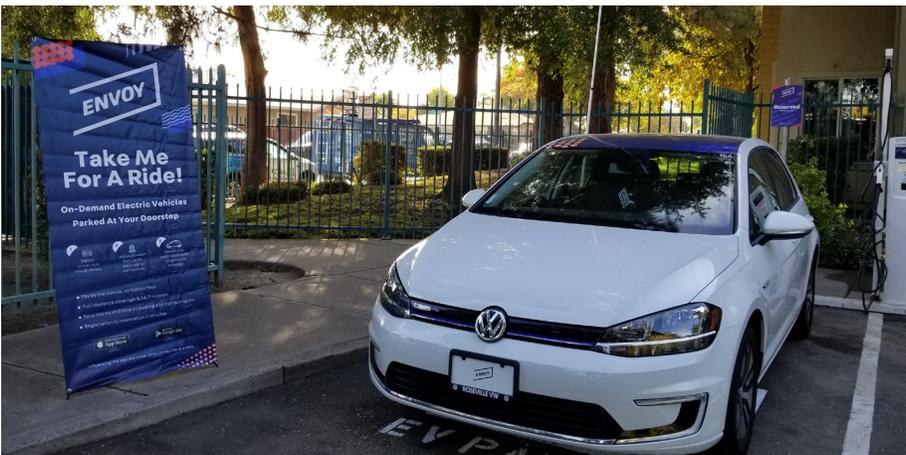
We administer federal funding and programs on behalf of the City and County of Sacramento for projects, services and amenities that improve and enhance quality of life for residents. We completed over \$2.7 million in public facility and infrastructure projects such as park improvements, community center upgrades, and environmental cleanup making way for affordable housing development opportunities.



Federal Community Development Block Grant funds supported service and delivery of 350,000 meals for 3,877 seniors, and three shelters that housed homeless residents for 56,212 bed nights.



The Hite Park project received \$300,000 in CDBG funds to restore the playground that had been destroyed by fire.



We're the first Housing Authority in the nation to provide electric vehicles to public housing residents. We launched second car share program in a new partnership with Envoy expanding the program to 12 communities in the City and County with additional locations coming in the future. \$40,000 in CDBG funds enabled construction and installation of electric vehicle charging stations to support a community CarShare program at two low income housing communities.

AWARDS AND RECOGNITIONS

At SHRA, we're committed to high quality performance in the delivery of programs and services to our internal and external customers. We're proud to be recipients of several awards and recognitions for our efforts this year including:

- California Society of Municipal Finance Officers - Certificate for Operating Budget Excellence Award for Fiscal Year 2019-2020
- Government Financial Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the Comprehensive Annual Financial Report (CAFR) for Fiscal Year ending 2017
- HUD High Performer Award for Housing Choice Voucher Program and Public Housing Program
- HUD Region IX Public Housing Program of the Year
- Recognized by NeoGov for Best Managed Perform Implementation in the nation for new Performance Management System



Housing Choice Voucher program staff with Sarah O'Daniel, Assistant Director of the HCV Program (seated third from right). The department earned the HUD High Performer Award for 2018.



Susana Jackson, Director of Finance (center left) with Finance Department staff which received the California Society of Municipal Finance Officers Certificate for Operating Budget Excellence Award for Fiscal Year 2019-2020.

LOOKING AHEAD

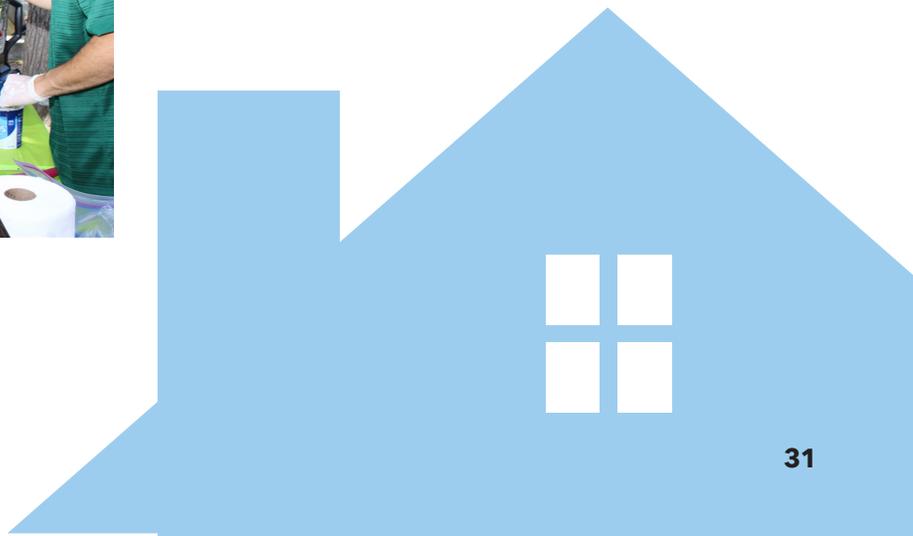
We will continue to focus on the redevelopment of Twin Rivers, keeping the project on track to begin constructing infrastructure to support the new community including sewer and water systems, roads and sidewalks, with housing construction to follow upon achieving these milestones.

Stabilizing our public housing assets will continue to be a top priority as we move forward to implement the Rental Assistance Demonstration (RAD) Project. Working very closely with our housing staff and residents throughout the process, we will strive to complete the transition as a replicable model for other housing authorities.

We will build on our successful efforts to help residents improve their quality of life by expanding self-sufficiency opportunities to create economic stability.



Throughout the year, our Resident Services staff host a variety of events and activities to provide families with valuable information about health, wellness, employment and training opportunities, and other programs and services that are available through our network of partners and nonprofit organizations.





Resident Lori Farin with son Shamba and daughter Carin.



SACRAMENTO HOUSING AND REDEVELOPMENT AGENCY

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Graphic Design and Layout by Leo Autote III