



# DRAFT 2019 Action Plan

## City of Sacramento

Prepared by the Sacramento Housing and Redevelopment Agency

September 17, 2018

Resolution

Draft City of Sacramento Annual Action Plan  
2019

## Table of Contents

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b) .....	2
PR-05 Lead & Responsible Agencies - 91.200(b) .....	7
AP-10 Consultation - 91.100, 91.200(b), 91.215(l) .....	9
AP-12 Participation - 91.105, 91.200(c) .....	36
Expected Resources .....	39
AP-15 Expected Resources - 91.220(c)(1,2) .....	39
Annual Goals and Objectives .....	44
AP-35 Projects - 91.220(d) .....	46
AP-38 Project Summary .....	49
AP-50 Geographic Distribution - 91.220(f) .....	71
Affordable Housing .....	72
AP-55 Affordable Housing - 91.220(g) .....	72
AP-60 Public Housing - 91.220(h) .....	74
AP-65 Homeless and Other Special Needs Activities - 91.220(i) .....	78
AP-70 HOPWA Goals - 91.220 (l)(3) .....	83
AP-75 Action Plan Barriers to Affordable Housing - 91.220(j) .....	84
AP-85 Other Actions - 91.220(k) .....	86
Program Specific Requirements.....	92

## Executive Summary

### AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

#### 1. Introduction

The annual Action Plan is the implementation tool identifying the various programs and projects to be undertaken in support of the Consolidated Plan for U.S. Dept. of Housing and Urban Development (HUD) Community Planning and Development Grants. HUD transformed the Consolidated Plan into a tool for priority-setting and targeted investment planning for housing and community development. These tools are designed to support need-driven, place-based decisions and informed public participation in guiding funding decisions during the life of a Consolidated Plan for specific federal funds (Community Development Block Grant (CDBG), Neighborhood Stabilization Program (NSP), HOME Investment Partnership Program (HOME), Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) to identify needs and adopt strategies that address those needs, focusing primarily on low- and moderate-income individuals and households. The Consolidated Plan must also address "special-needs" identified by HUD, such as the needs of the elderly, persons with disabilities and homeless individuals.

The Sacramento Housing and Redevelopment Agency (SHRA) was selected by HUD to participate as a community to create a pilot regional Consolidated Plan covering the City and County of Sacramento for the period covering 2013-17. The Consolidated Plan was extended through 2019 by the Sacramento City Council to allow for the development and completion of the HUD mandated Assessment of Fair Housing (AFH) which was due to HUD on or before October 4, 2019. In January 2018, HUD suspended the AFH and instructed grantees to complete Analysis of Impediments to Fair Housing Choice (AI). As part of the Consolidated Plan, all grantees must certify that they will affirmatively further fair housing, which means conducting an AI, taking appropriate actions to overcome the effects of any impediments identified through that analysis, and keeping records of these actions. Section 808(e)(5) of the Fair Housing Act (42 U.S.C. 3608(e)(5)) requires that HUD programs and activities be administered in a manner affirmatively furthering the policies of the Fair Housing Act. The AI will be utilized in the development of the 2020-2024 Consolidated Plan which is due to HUD on or before November 15, 2019. This regional Plan includes City of Sacramento, the Sacramento Urban County Agreement Cities of Folsom, Isleton, Galt, and the Consortium of the unincorporated County that includes the Cities of Citrus Heights and Rancho Cordova. SHRA administers the Consolidated Plan on behalf of the City and County of Sacramento.

The range of issues confronting the City is as diverse as its residents. The diverse population of the Sacramento Region is also accompanied by divergent needs to help attain personal, educational, employment, recreational, housing, and other goals. Sacramento is struggling to balance limitations on available resources and the need to address some very critical issues including: a severe shortage of housing affordable to low- and moderate-income residents, homelessness, aging infrastructure and community facilities, inadequate services, and underemployment. A segment of the population faces

increasingly challenging issues as the regional economy continues to grow and housing costs continue to rise faster than local incomes. To address barriers, the Consolidated Plan is guided by three overarching goals that are applied according to its community's needs including:

- To provide decent housing by preserving the affordable housing stock, increasing the availability of affordable housing, reducing discriminatory barriers, increasing the supply of supportive housing for those with special needs, and transitioning homeless persons and families into housing.
- To provide a suitable living environment through safer, more livable neighborhoods, greater integration of low- and moderate-income residents throughout Sacramento, increased housing opportunities, and reinvestment in deteriorating neighborhoods.
- To expand economic opportunities through more jobs paying self-sufficient wages, homeownership opportunities, development activities that promote long-term community viability, and the empowerment of low- and moderate-income persons to achieve self-sufficiency.

## **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

There is an ongoing gap within Sacramento, in various degrees, in the availability of services across most categories of special need. This includes seniors, at-risk youth, working parents, persons with disabilities, individuals with chronic illness, and persons with other conditions affecting their ability to function independently and productively. In addition, there is a need to link access to supportive services to affordable and appropriate housing. More coordination and collaboration is needed between housing providers and service providers. The Consolidated Plan proposes that the public infrastructure funds be focused strategically on fewer, but larger projects in low- and moderate-income neighborhoods. The goal is to create a concentration of activity for strategic and visible impacts that deliver greater efficiencies and effectuate positive changes within the community. Several potential funding sources have been identified to implement the objectives and outcomes of the Consolidated Plan.

**CDBG:** The primary objective of this program is to develop viable urban communities by providing decent and affordable housing, a suitable living environment, and economic opportunities, principally for persons of low- and moderate-income. Potential programs include: housing rehabilitation, lead-based paint detection and removal, construction or rehabilitation of public facilities and infrastructure, removal of architectural barriers or public services.

**NSP:** Consistent with the objectives of the CDBG program, the goals of NSP include rapidly arresting the decline of targeted low-income neighborhoods negatively affected by abandoned, foreclosed, or vacant

properties and the subsequent stabilization of these neighborhoods through improved economic opportunities, the provision of decent, affordable housing, and the development of a sustainable living environment.

**HOME:** The HOME program provides federal funds for the development and rehabilitation of affordable rental and ownership housing for low- and moderate-income households. HOME funds can be used for activities that promote a suitable living environment, decent and affordable rental housing and homeownership by low- and moderate-income households, including reconstruction, moderate or substantial rehabilitation, removal of architectural barriers and tenant-based rental assistance.

**ESG:** The Sacramento ESG program provides homeless persons with emergency shelter and essential supportive services, limited prevention services to households at-risk of homelessness, and provides rapid re-housing services to literally homeless households.

**HOPWA:** The HOPWA Program provides grant funds to design long-term, comprehensive strategies for meeting the decent and affordable housing sustainable living environment needs for low- and moderate-income people living with HIV/AIDS. HOPWA funds can be used for acquisition, rehabilitation, or new construction of housing, rental assistance, and related supportive services.

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

SHRA measures performance using the Housing, Homeless and Community Development Needs Tables, which project and measure outputs and outcomes for CDBG, NSP, HOME and ESG. These tables summarize key data related to each of the Consolidated Plan goals.

These goals include:

- Develop, preserve, provide, and maintain affordable housing;
- Revitalize the low- and moderate-income neighborhoods with various infrastructure improvements including park, street, sidewalk, and sewer improvements; and
- Provide assistance to various public services, including homeless, youth, and senior programs.

HUD implemented this ongoing performance evaluation process to assess productivity, cost effectiveness, and the impact of projects and programs in City and County neighborhoods. SHRA prepares the Consolidated Annual Performance Evaluation and Reporting (CAPER), which captures progress toward meeting needs and achieving strategies. Through the monitoring of performance measures, staff is able to identify operational improvements, resource allocation issues, and policy questions to be addressed in the upcoming year. Overall, SHRA and its partners have been successful in

implementing its public improvement and community service projects and programs and meeting the objectives established in the previous Consolidated Plan and foresees continued progress through the new Plan.

SHRA also monitors Subrecipients by desk review and onsite visits and outcomes are included in the CAPER.

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The preparation of the One-Year Action Plan began with "in-reach" among City and County's Departments of Public Works, Planning, Utilities, Economic Development and Park Districts to identify potential needs, services gaps and key issues on which to focus the community outreach process. Outreach included consultation and conversations with organizations such as the Housing Authority, Volunteers of America, the Salvation Army, Sacramento Self-Help Housing, Sacramento Housing Alliance, Legal Services of Northern California, Walk Sacramento, Sacramento Area Bicycle Advocates, and Valley Foothill Watersheds Collaborative. SHRA also consulted with Sacramento Steps Forward (SSF) and the City and County of Sacramento on homelessness prevention issues and policies, including the ESG-funded emergency shelter and Rapid Re-Housing Program. SHRA also actively participates in the Continuum of Care's through various committees and meetings to give and gather input from the region's public service providers on homeless household (individuals and families) needs.

Per the Citizen Participation Plan, SHRA published a 30-day notice for public comments, date of the public hearing and where the public can obtain the draft Annual Action Plan on the following mediums: SHRA website, Sacramento Bee, Sacramento Observer, The Russian Observer and Hai Van News with the 30-day public comment period beginning on September 18, 2018. The public hearing was held before the Sacramento Housing and Redevelopment Commission (SHRC) on October 17, 2018. The public will have an opportunity to ask questions at City Council on October 30, 2018.

#### **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Summary of comments here if any received during the comment period.

#### **6. Summary of comments or views not accepted and the reasons for not accepting them**

Summary of comments here if any received during the comment period.

#### **7. Summary**

## 2019 Action Plan Narrative

The overall priority for these federal funds is to increase self-sufficiency and economic opportunity for lower-income residents and individuals with special needs so that they can achieve a reasonable standard of living. Sacramento is committed to allocating funds that serve the needs of the lowest-income and most disadvantaged residents. Households with incomes less than 50 percent of the area median income, particularly those with extremely low-incomes (less than 30 percent of area median income), are particular priorities. Sacramento has also identified special-needs individuals as among those who face the greatest challenges and who should receive high priority in the expenditure of federal funds, including at-risk children and youth, lower-income families, the homeless and persons threatened with homelessness, the elderly (especially frail elderly), and persons with disabilities. Priorities can be achieved through a combination of 1) decent and affordable housing; 2) investment in community development activities in targeted lower-income and deteriorating neighborhoods and in facilities that serve lower-income populations; and 3) supportive services to maintain independence. Sacramento, by focusing on these overall priorities, seeks to address community concerns such as:

- A need for additional decent and affordable housing to address the growing gap between housing costs and local incomes, which leads to rising rates of overcrowding, overpayment, and substandard housing conditions for Sacramento's lowest income residents;
- Programs that improve community facilities and services laying the foundation for increased private investment, particularly in low-income areas;
- Coordinating a network of shelters, affordable housing, and services that prevent homelessness, including rapid re-housing and permanent housing, and the elimination of homelessness;
- Programs that promote economic development and create jobs and programs that increase the job skills level of potential employees; and
- Supportive services that increase the ability of seniors, persons with disabilities, and others with special needs to live independently and avoid institutions.

**PR-05 Lead & Responsible Agencies - 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	SACRAMENTO	
CDBG Administrator	SACRAMENTO	SHRA, Development Department/Federal Programs
HOPWA Administrator	SACRAMENTO	SHRA, Development Department/Federal Programs
HOME Administrator	SACRAMENTO	SHRA, Development Department/Finance
ESG Administrator	SACRAMENTO	SHRA, Development Department/Federal Programs
HOPWA-C Administrator		

**Table 1 – Responsible Agencies**

**Narrative**

Created as a Joint Powers Agency in 1981 by the Sacramento City Council and Sacramento County Board of Supervisors, SHRA brings together financial resources and staff expertise to revitalize lower-income communities, create affordable housing opportunities and serve the public housing residents in Sacramento. The members of the Joint Powers Agency are the City of Sacramento, the County of Sacramento, the Housing Authority of the City of Sacramento, and the Housing Authority of the County of Sacramento. SHRA is the lead agency for the Consolidated Plan; SHRA administers the CDBG, NSP, HOPWA, HOME and ESG funds on behalf of the City and County. Operating under the umbrella organization of SHRA is the Housing Authority for the City of Sacramento. The Housing Authority acts as the City and County's Public Housing Agency, managing public housing units and an array of affordable housing programs. The Housing Authority is currently a High Performer as determined by HUD. As a Joint Powers Agency, SHRA can address a number of cross-jurisdictional and regional problems. Many housing and community development issues transcend geographic boundaries. For example, homelessness is a

## 2019 Action Plan Narrative

regional issue that recognizes no geographic boundaries. As a Joint Powers Agency, SHRA has the ability to work on either side of political boundaries for the jurisdictions of the County of Sacramento, and the Cities of Sacramento, Folsom, Isleton, Galt, Citrus Heights, and Rancho Cordova when implementing HUD Office of Community Planning and Development (CPD) programs.

To address the growing gap between housing costs and local incomes, which leads to rising rates of overcrowding, overpayment, and substandard housing conditions for Sacramento's lowest-income residents;

- Programs that improve community facilities and services laying the foundation for increased private investment, particularly in low-income areas;
- A network of shelters, housing, and services that prevent homelessness, including rapid re-housing and permanent housing, Programs that promote economic development and create jobs and programs that increase the job skills level of potential employees; and
- Supportive services that increase the ability of seniors, persons with disabilities, and others with special needs to live independently and avoid institutions.

### **Consolidated Plan Public Contact Information**

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## **AP-10 Consultation - 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

As part of the Consolidated Plan development process, federal regulations (24 CFR 91.200(b), 91.215(i)) include the requirement that a jurisdiction consult extensively with community service providers, other jurisdictions, and other entities with a potential interest in or knowledge of that jurisdictions housing and non-housing community development issues. SHRA follows its adopted Citizen Participation Plan in the development of the One-Year Action Plan.

**Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

SHRA consulted with the following agencies/entities in preparing the One-Year Action Plan (Action Plan):

**Fair Housing Activities:** SHRA is a member of the regional Fair Housing team which includes, Legal Services of Northern California (LSNC), Sacramento Self-Help Housing /SSHH (including subcontracted Project Sentinel and California Rental Housing Association), County of Sacramento and the cities of Sacramento, Citrus Heights, Elk Grove and Rancho Cordova. LSNC and SSHH are SHRA's subrecipients and these organizations provide fair housing services in the City of Sacramento and the Urban County of Sacramento. The Urban County also includes the cities of Folsom, Isleton and Galt.

**Health Services:** County of Sacramento's Department of Health Services (DHS), HIV Health Services Planning Council and various nonprofit health service providers.

**Homeless Services:** SSF, various nonprofits and the City and County of Sacramento provide funding for emergency shelters, winter shelter, transitional housing, and rapid re-housing services. The consultation included ESG and HOPWA to address the needs of the homeless and persons with HIV/AIDS and their families.

**Housing Services/Affordable Housing:** Affordable housing providers and supportive service agencies.

**Lead-Based Paint Hazards:** DHS-Public Health Division's Childhood Lead Poisoning Prevention Program (CLPP).

**Metropolitan Planning:** Various departments within the City and County of Sacramento regarding problems and solutions for economic development, infrastructure and capital improvements, affordable housing, public services and transportation.

**Public Housing Agency:** Housing Authority for the City and County of Sacramento.

**Sacramento Area Council of Governments (SACOG)/Adjacent Governments:** SACOG provides regional planning for affordable housing, transit, bicycle networks, clean air and airport land uses and a regional Analysis of Impediments for Fair Housing Choice. Members of SACOG include but are not limited to the Cities of Citrus Heights, Folsom, Galt, Isleton, Sacramento, and the Counties of El Dorado, Placer and Sacramento.

**Social Services:** State Department of Social Services and nonprofit social service agencies.

**State of California:** Met with the Housing and Community Development Department's Homeless and Policy Division to discuss homeless services, including rapid re-housing.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

SHRA as staff to the Housing Authority is a member of the Continuum of Care (CoC) Advisory Board. In addition, SHRA is a member of various CoC subcommittees. These meetings helped identify priority needs and the level of need for homeless persons, particularly chronic homeless individuals and families, families with children, veterans, unaccompanied youth, and persons at-risk of homelessness. Refer to Homeless section for additional information.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

SHRA administers the ESG program on behalf of the City and County of Sacramento. ESG providers are required to utilize the ESG Desk Guide which includes performance standards and evaluation of program outcomes per 24 CFR 576.107 and 24 CFR 576.500. SHRA requires emergency shelter, prevention/at-risk, and rapid re-housing providers to enter client demographics into the Homeless Management Information System (HMIS) which is then utilized to complete the CAPER. SSF was consulted during the development of the 2019 Action Plan. The Action Plan with Board of Supervisor's approval, allocates federal Community Development Program funds to various eligible activities, including ESG, and updates the Consolidated Plan. SHRA will continue to participate in SSF committees, including the CoC Advisory Board, Coordinated Entry, Sacramento Performance Review, and others as needed. SHRA continues to collaborate and coordinate with SSF on implementing Coordinated Entry for the ESG-funded Rapid Re-Housing Program, and in 2019 will work closely with the City and County of Sacramento, SSF and providers on developing coordinated entry into the ESG-funded emergency shelter. In 2018, SHRA issued a request for proposal for the rapid re-housing program. Volunteers of America (VOA) was awarded, and VOA will redesign its Rapid Re-Housing Orientation to explain the program before the client decides if the household wishes to participate to better serve its clientele and have successful

## 2019 Action Plan Narrative

exits to permanent housing. SSF continues to implement its HMIS Data Quality Plan. The Plan includes data quality standards and protocols for ongoing data quality monitoring that meets requirements set forth by HUD. The Plan was developed in coordination with the CoC Advisory Board's HMIS & Data Committee. The Plan is updated as needed to include the latest HMIS Data Standards and locally developed performance goals. ESG providers are required to enter client data into HMIS or follow SSF's protocol for domestic violence clients. Refer to the Continuum of Care funding application on file with SSF for additional information.

**2. Agencies, groups, organizations and others who participated in the process and consultations**

2019 Action Plan Narrative

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	MERCY HOUSING
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Persons with HIV/AIDS Regional organization Major Employer
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation was to improve coordination with a regional organization which is dedicated to providing housing and/or other support services that prevent homelessness among people with AIDS or HIV related illnesses in a way that enhances the dignity and independence of all participants. The AIDS Housing Alliance (AHA) folded in 2013 and they took over part of the supportive services role at the Colonia San Martin community.
2	<b>Agency/Group/Organization</b>	THE SALVATION ARMY (TSA)
	<b>Agency/Group/Organization Type</b>	Services-homeless Regional organization Business and Civic Leaders Major Employer

2019 Action Plan Narrative

	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy</p>
	<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>SHRA and TSA staff met on an ongoing basis to discuss the development of the Action Plan. The anticipated outcomes of the consultation was to improve coordination with a regional organization whose mission is to promote the general welfare and to enhance the quality of life for the Sacramento community by identifying, developing and providing homeless prevention services. This organization is also a member of the CoC.</p>
3	<p><b>Agency/Group/Organization</b></p>	<p>One Community Health</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Persons with HIV/AIDS Services-Health Health Agency Regional organization</p>
	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Non-Homeless Special Needs HOPWA Strategy</p>
	<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation was to improve coordination with a regional organization whose mission is to promote the general welfare and to enhance the quality of life for the Sacramento community by identifying, developing and providing health services to persons with AIDS and HIV related illnesses.</p>

2019 Action Plan Narrative

4	<b>Agency/Group/Organization</b>	COMMUNICARE HEALTH CARE
	<b>Agency/Group/Organization Type</b>	Services-Persons with HIV/AIDS Services-Health Health Agency Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation were to improve coordination with an existing HOPWA provider.
5	<b>Agency/Group/Organization</b>	Walk Sacramento
	<b>Agency/Group/Organization Type</b>	Civic Leaders Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Neighborhood Revitalization - Infrastructure
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. Additionally, SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
6		SACRAMENTO AREA BICYLCE ADVOCATES
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Neighborhood Revitalization - Infrastructure

2019 Action Plan Narrative

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
7	<b>Agency/Group/Organization</b>	HOUSING AUTHORITY OF THE CITY AND COUNTY OF SACRAMENTO
	<b>Agency/Group/Organization Type</b>	PHA Regional organization Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Public Housing Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA staff consulted with the PHA on resident issues; most notably Jobs Plus, which works with the residents at Alder Grove and Marina Vista to become employed or to participate in activities leading to employment such as education and/or job training opportunities.
8	<b>Agency/Group/Organization</b>	REBUILDING TOGETHER
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Planning organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy Lead-based Paint Strategy

2019 Action Plan Narrative

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation was to improve coordination with a regional organization whose mission is to promote the general welfare and to enhance the quality of life for the Sacramento community by preserving homes for low-income, elderly and the disabled residents.
9	<b>Agency/Group/Organization</b>	SACRAMENTO HOUSING AND REDEVELOPMENT COMMISSION
	<b>Agency/Group/Organization Type</b>	Housing PHA Regional organization Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Sacramento Housing and Redevelopment Commission acts as the public hearing for the Action Plan. They also submit their recommendations Sacramento City Council.

2019 Action Plan Narrative

10	<b>Agency/Group/Organization</b>	SACRAMENTO AREA COUNCIL OF GOVERNMENTS
	<b>Agency/Group/Organization Type</b>	Housing Regional organization Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA staff consults with SACOG in its regional planning efforts related to transportation, affordable housing, market analysis, fair housing. This organization is also a member of the CoC.
11	<b>Agency/Group/Organization</b>	CITY OF SACRAMENTO
	<b>Agency/Group/Organization Type</b>	Other government - Local Major Employer

2019 Action Plan Narrative

	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment                  Public Housing Needs                  Homeless Needs - Chronically homeless                  Homeless Needs - Families with children                  Homelessness Needs - Veterans                  Homelessness Needs - Unaccompanied youth                  Homelessness Strategy                  Non-Homeless Special Needs                  HOPWA Strategy                  Market Analysis                  Economic Development                  Anti-poverty Strategy                  Neighborhood Revitalization – Infrastructure and public facilities</p>
	<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>SHRA and City of Sacramento staff meets on an ongoing basis to discuss their program(s) and the development of the Action Plan.</p>
<p>12</p>	<p><b>Agency/Group/Organization</b></p>	<p>SACRAMENTO CITY COUNCIL</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Other government - Local                  Business and Civic Leaders</p>

2019 Action Plan Narrative

	<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment          Public Housing Needs          Homeless Needs - Chronically homeless          Homeless Needs - Families with children          Homelessness Needs - Veterans          Homelessness Needs - Unaccompanied youth          Homelessness Strategy          Non-Homeless Special Needs          HOPWA Strategy          Market Analysis          Economic Development          Anti-poverty Strategy          Neighborhood Revitalization – Infrastructure and public facilities</p>
	<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>The Sacramento City Council is the governing body for the jurisdiction. SHRA staff meets with executive staff regularly as the Action Plan is being developed.</p>
<p>13</p>	<p><b>Agency/Group/Organization</b></p>	<p>COUNTY OF SACRAMENTO DEPARTMENT OF HUMAN ASSISTANCE</p>
	<p><b>Agency/Group/Organization Type</b></p>	<p>Services-Children          Services-Elderly Persons          Services-Persons with Disabilities          Services-Persons with HIV/AIDS          Services-Victims of Domestic Violence          Services-homeless          Services-Health          Services-Education          Services-Employment          Services - Victims          Other government - County</p>

2019 Action Plan Narrative

	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and County of Sacramento staff meet on an ongoing basis to discuss their program(s) and the development of the Action Plan.
14	<b>Agency/Group/Organization</b>	SACRAMENTO STEPS FORWARD
	<b>Agency/Group/Organization Type</b>	Regional organization Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan.

2019 Action Plan Narrative

15	<b>Agency/Group/Organization</b>	SACRAMENTO EMPLOYMENT AND TRAINING AGENCY
	<b>Agency/Group/Organization Type</b>	Services-Employment Other government - Local Regional organization Major Employer
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and SETA in partnership with the Greater Sacramento Urban League on programs that creates pathways to employment for Housing Authority residents including Marina Vista, Alder Grove, Twin Rivers Public Housing communities, as well as residents in the Promise Zone and other low-income persons of Sacramento.
16		VALLEY FOOTHILL WATERSHEDS COLLABORATIVE
	<b>Agency/Group/Organization Type</b>	Civic Leaders Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Neighborhood Revitalization - Infrastructure
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.

2019 Action Plan Narrative

17	<b>Agency/Group/Organization</b>	VOLUNTEERS OF AMERICA
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services - Victims Regional organization Major Employer
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy

2019 Action Plan Narrative

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation is to improve coordination with a regional organization whose mission is to promote the general welfare and to enhance the quality of life for the Sacramento community by identifying, developing and providing homeless prevention services. This organization is also a member of the CoC. The AIDS Housing Alliance (AHA) folded in 2013 and VOA absorbed three properties formerly managed by AHA.
18	<b>Agency/Group/Organization</b>	SIERRA FOOTHILLS AIDS FOUNDATION
	<b>Agency/Group/Organization Type</b>	Services-Persons with HIV/AIDS Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation are to improve coordination with an existing HOPWA provider.
19	<b>Agency/Group/Organization</b>	SACRAMENTO SELF-HELP HOUSING
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Service-Fair Housing Services - Victims Regional organization

2019 Action Plan Narrative

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and Sacramento Self Help Housing met to discuss impediments to fair housing and homeless related issues.
20	<b>Agency/Group/Organization</b>	HIV HEALTH SERVICES PLANNING COUNCIL
	<b>Agency/Group/Organization Type</b>	Services-Persons with HIV/AIDS Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA is a member of this council which meets on a monthly basis. The council consists of representatives from the private, public and non-profit sectors as well as individuals from the affected and underserved community. The primary responsibilities of the council include assessing the needs of people living with HIV in El Dorado, Placer, Yolo and Sacramento Counties; establishing service priorities and allocating federal grant funding
21	<b>Agency/Group/Organization</b>	GREATER SACRAMENTO URBAN LEAGUE
	<b>Agency/Group/Organization Type</b>	Services-Education Services-Employment Regional organization Business and Civic Leaders

2019 Action Plan Narrative

	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and the Greater Sacramento Urban League in partnership with SETA work to create pathways to employment for housing authority residents and other low-income persons of Sacramento.
22	<b>Agency/Group/Organization</b>	SACRAMENTO DEPT OF HEALTH AND HUMAN SERVICES
	<b>Agency/Group/Organization Type</b>	Services-Health Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and this organization met to discuss the development of the Action Plan. The anticipated outcomes of the consultation was to improve coordination with a regional organization whose mission is to promote health and safety, and to enhance the quality of life for the Sacramento community.
23	<b>Agency/Group/Organization</b>	LEGAL SERVICES OF NORTHERN CALIFORNIA
	<b>Agency/Group/Organization Type</b>	Service-Fair Housing Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and this organization meet on an ongoing basis to discuss their program(s) and development of the Action Plan. The anticipated outcomes of the consultation were to improve coordination with a regional organization whose mission is to promote fair housing within the Sacramento Region.

2019 Action Plan Narrative

24	<b>Agency/Group/Organization</b>	CALIFORNIA APARTMENT ASSOCIATION – SACRAMENTO VALLEY
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Service-Fair Housing Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA met with the Rental Housing Association of Sacramento Valley to discuss solutions to impediments to fair housing choice.
25	<b>Agency/Group/Organization</b>	Meals on Wheels by ACC
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and this organization met to discuss the development of the Action Plan. The anticipated outcomes of the consultation were to improve coordination with a regional organization whose mission is provide food for the elderly in their homes at congregate sites, and to enhance the quality of life for the Sacramento community.
26	<b>Agency/Group/Organization</b>	NEXT MOVE
	<b>Agency/Group/Organization Type</b>	Services-homeless Regional organization

2019 Action Plan Narrative

	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and this organization met to discuss the development of the Action Plan. The anticipated outcomes of the consultation were to improve coordination with a regional organization whose mission is homelessness prevention, and to enhance the quality of life for the Sacramento community.
27	<b>Agency/Group/Organization</b>	LA FAMILIA COUNSELING CENTER
	<b>Agency/Group/Organization Type</b>	Services-Health Services-Education Services-Employment Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
28	<b>Agency/Group/Organization</b>	STANFORD SETTLEMENT COMMUNITY CENTER
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons Services-Children Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs

2019 Action Plan Narrative

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA and this organization met to discuss the development of the Action Plan. The anticipated outcomes of the consultation were to improve coordination with a regional organization whose mission is to help build healthy communities through individual, family and neighborhood services.
29	<b>Agency/Group/Organization</b>	SIERRA HEALTH FOUNDATION
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities Services-Health Regional organization Foundation
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
30	<b>Agency/Group/Organization</b>	BUILDING HEALTHY COMMUNITIES
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities Services-Health Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy

2019 Action Plan Narrative

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
31	<b>Agency/Group/Organization</b>	HEALTHY SACRAMENTO COALITION
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities Services-Health Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
32	<b>Agency/Group/Organization</b>	KAISER HEALTH
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Health Regional organization Major Employer

2019 Action Plan Narrative

	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
33	<b>Agency/Group/Organization</b>	UNIVERSITY OF CALIFORNIA, DAVIS
	<b>Agency/Group/Organization Type</b>	Services-Education Regional organization Major Employer
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
34	<b>Agency/Group/Organization</b>	UNITED WAY
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities Services-Employment Regional organization Business Leaders Civic Leaders

2019 Action Plan Narrative

	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
35	<b>Agency/Group/Organization</b>	Sacramento Police Department
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
36	<b>Agency/Group/Organization</b>	Sacramento Violence Intervention Program (WellSpace)
	<b>Agency/Group/Organization Type</b>	Services - Victims Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy

2019 Action Plan Narrative

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
37	<b>Agency/Group/Organization</b>	SACRAMENTO UNIFIED SCHOOL DISTRICT
	<b>Agency/Group/Organization Type</b>	Services-Education Regional organization Major Employer
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
38	<b>Agency/Group/Organization</b>	LOS RIOS COMMUNITY COLLEGE DISTRICT
	<b>Agency/Group/Organization Type</b>	Services-Education Regional organization Major Employer
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy

2019 Action Plan Narrative

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.
39	<b>Agency/Group/Organization</b>	CALIFORNIA STATE UNIVERSITY, SACRAMENTO
	<b>Agency/Group/Organization Type</b>	Services-Education Regional organization Major Employer
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	SHRA as the lead entity for the Promise Zone continued to engage the stakeholders to achieve the Promise Zone goals. The collaborative structure aligns stakeholders around one or more of the five Action Teams - Health, Education, Economic Development, Jobs and Sustainably Built Community. This organization is a Promise Zone partner.

**Identify any Agency Types not consulted and provide rationale for not consulting**

All groups were either consulted or invited to participate. There was no decision to exclude any group.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	SACRAMENTO STEPS FORWARD	SHRA and Sacramento Steps Forward meet monthly to discuss the ongoing goals of the Consolidated Plan and its Strategic Plan
Promise Zone	SHRA	The Promise Zone is a locally driven, place-based strategy for revitalization of Sacramento. The partner agencies encompass health, jobs, economic development, sustainably built communities and education.
Choice Neighborhood Implementation Grant	SHRA and the City of Sacramento	This \$30 million grant will provide a blueprint for change in the River District which includes Twin Rivers a Housing Authority complex. The planning process discussed the revitalization of the neighborhood with the intent to replace housing, improve the transportation connections and implement a number of social services that will benefit area residents.
Downtown Housing Initiative	SHRA and the City of Sacramento	Locally driven initiative to create 10,000 places to live in the central city bounded by the American River to the North, Sacramento River to the West, Interstate 50 to the South, and Business 80 to the East.
State ESG	SHRA	Implement the State ESG Program in Solano County to provide Rapid Re-Housing services to the homeless individuals in the county.
AI	SHRA	In an effort to identify and address fair housing impediments in the Sacramento region and to develop a strategy to implement activities to remove or reduce such impediments, HUD authorized a two-year extension of the Consolidated Plan cycle to 2019 to accommodate a regional collaboration effort for preparation of the Analysis of Impediments to Fair Housing Choice (AI).

**Table 3 – Other local / regional / federal planning efforts**

**Narrative**

N/A

## **AP-12 Participation - 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The Citizen Participation Plan was previously revised to merge the City and County Citizen Participation Plans into one document to make it consistent with the regional Consolidated Plan.

Efforts to reach out to the community and neighborhood population for citizen comments began during the 2013-2019 Consolidated Plan process and continued with the development of the 2019 Action Plan. Draft copies of the 2019 Proposed One-Year Action Plan Activities were made available for the 30-day public comment period beginning on September 18, 2018 with publication in the Sacramento Bee (paper of General Circulation). The public notice was also posted in the Sacramento Observer, Russian Observer, and Hai Van News between September 10-14, 2018. The draft Action Plan was also posted on SHRA web site's located at [www.shra.org](http://www.shra.org) and a hard copy was made available upon request. Citizens could also send their public comments to SHRA's Development Department with contact information being provided in the public notice.

The public hearing will be held before the Sacramento Housing and Redevelopment Commission (SHRC) on October 17, 2018 and subsequent final approval by the Sacramento City Council on October 30, 2018.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Hearing	Minorities  Non-English Speaking - Specify other language: various  Persons with disabilities  Non-targeted/broad community  Residents of Public and Assisted Housing	N/A	N/A	N/A	<a href="http://www.shra.org">www.shra.org</a>
2	Newspaper Ads	Non-targeted/broad community	N/A	N/A	N/A	

2019 Action Plan Narrative

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Internet Outreach	Minorities Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	N/A	N/A	N/A	www.shra.org

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources - 91.220(c)(1,2)

#### Introduction

SHRA anticipates that over the course of the Annual Plan it will have CDBG, HOME, ESG, and HOPWA available for use in the jurisdiction.

In August 2018, HUD approved a \$16.49 million Section 108 loan for the Twin Rivers infrastructure project. Twin Rivers is the oldest development in the Sacramento public housing inventory. It consists of 218 public housing units located on 21.3 acres. In 2015, the Housing Authority along with Co-applicant City of Sacramento, were awarded a \$30 million Choice Neighborhood Implementation (CNI) grant. The CNI grant will support services and improve the surrounding neighborhood. The housing strategy for Twin Rivers includes the replacement of all 218 public housing units with a 487-unit mixed-income community. The Section 108 loan will finance the infrastructure necessary to begin vertical construction of the residential component, including demolition of existing public improvements and construction of three new streets, including bike lanes, curbs, gutters, sidewalks, lighting, traffic signal, park installation, landscaping, sewer and drainage, and wet and dry utilities. For Phase 1 of the housing, funding is anticipated to Low-Income Housing Tax Credits and potentially other grants sources to support the housing development.

The City's Housing Trust Fund program is capitalized by fees levied on commercial development and is now beginning to be capitalized, but at this time there aren't sufficient enough funds available for projects. The previous local Housing Trust Fund monies have been depleted as commercial development which generates these funds has stalled in recent years, but it is possible over a five-year period for commercial development and provides another important source of funds that can be to increase thereby generating growth in the trust funds to use for projects and/or matches.

2019 Action Plan Narrative

**Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	4,864,247	36,409	657,503	5,558,159	0	Annual Allocation, Anticipated Program Income and Prior Years Resources (including prior year's program income). Expected PI includes proposed transfer of NSP PI to CDBG.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,633,111	TBD	TBD	2,633,111	0	Annual Allocation, Anticipated Program Income and Prior Years Resources (including prior year's program income)

2019 Action Plan Narrative

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	1,177,649	0	233,290	1,410,939	0	Annual Allocation, Anticipated Program Income and Prior Years Resources (including prior year's program income)
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	399,920	0	0	399,920	0	Annual Allocation, Anticipated Program Income and Prior Years Resources (including prior year's program income)

Table 5- Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

Affordable housing developers and SHRA must be as creative as possible to find other sources of funding from state programs targeted to low and moderate-income households, other non-HUD federal sources, private loan funds, federal and state tax-credits, and local funding, such as the housing trust funds, and mixed income housing funds, local transportation improvement funds and local fee waivers or credits. SHRA will comply with applicable federal regulations for the matching requirements for the HOME and ESG programs, and the match for both programs will be reported annually in the CAPER. In order to win tax credits, multiple sources of funding are required and the minimum matching requirements are typically far exceeded in each project.

These resources include funds provided under other HUD programs, the Departments of Agriculture and Commerce, the Economic Development Administration, the Federal Emergency Management Agency, federal, state and local energy efficiency programs, federal and State tax credits and mortgage credit certificates, City General Fund and other federal grant programs as may be identified.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

SHRA does have a limited inventory of publicly owned developable land, including both residential and commercial sites, within the Sacramento Region. To the extent possible, and conditioned upon adequate funding sources and development opportunities, these properties may be developed to meet the purposes of the Strategic Plan. The real estate assets previously owned by the Redevelopment Agency that might have represented developable sites to be funded with CDBG or HOME dollars have been transferred to the successor agency of the City and County for disposal under the Redevelopment Dissolution Law AB 26X. These sites will generally no longer be available for development to meet the goals of the Strategic Plan.

**Discussion**

HUD authorized a two-year extension of the Consolidated Plan cycle to 2019 to accommodate a regional collaboration effort for preparation of the Analysis of Impediments to Fair Housing Choice (AI). The overall goal of this study is to help communities improve economic conditions and housing options for all residents in a way that best fits the community. The AI is a partnership among local jurisdictions and housing authorities: Housing Authorities of the City and County of Sacramento, Yolo, Roseville and Rocklin; County of Sacramento; cities of Sacramento, Folsom, Isleton, Galt, Elk Grove, Citrus Heights, Rancho Cordova, West Sacramento, Davis, Woodland, Roseville and Rocklin. The development of the AI began continued in 2018 and will be completed in late 2019. Development included community engagement with a resident survey, community meetings and focus groups.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Infrastructure and Public Improvements	2013	2019	Non-Housing Community Development	Sacramento Region Priority Areas Citywide	Non-Housing Community Development	CDBG: \$2,408,851	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit:
2	Housing Development, Preservation & Homeownership	2013	2019	Affordable Housing	Citywide	Affordable Housing	CDBG: \$542,542 HOPWA: \$0 HOME: \$2,633,111	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: Households Assisted
3	Public Services	2013	2019	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	Citywide	Homelessness Prevention Non-Housing Community Development	CDBG: \$598,207 HOPWA: \$1,177,649 ESG: \$399,920	Public service activities other than Low/Moderate Income Housing Benefit:

Table 5 – Goals Summary

**Goal Descriptions**

<b>1</b>	<b>Goal Name</b>	Infrastructure and Public Improvements
	<b>Goal Description</b>	The infrastructure and public improvement projects recommended in the Consolidated Plan are determined by priority need within targeted low- and moderate-income areas in the Sacramento Region.
<b>2</b>	<b>Goal Name</b>	Housing Development, Preservation & Homeownership
	<b>Goal Description</b>	Provides loans for the construction, acquisition and rehabilitation of low- and moderate-income multi-family housing; emergency repair/accessibility grants; provides loans or grants to owner-occupant low- and moderate-income homeowners; and minor repair and ADA for seniors and low-income homeowners.
<b>3</b>	<b>Goal Name</b>	Public Services
	<b>Goal Description</b>	Provides funding to support human assistance programs in the Sacramento Region. For CDBG, HUD limits funding for public services to 15 percent of the total amount of entitlement and program income, for ESG, HUD limits funding for administration of the public service at 7.5 percent of entitlement; and for HOPWA, HUD limits funding for administration to 3 percent for HOPWA grantee and 7 percent for Project Sponsor.

## AP-35 Projects - 91.220(d)

### Introduction

HUD requires a consolidated planning process for the federal CDBG, HOME, HOPWA and ESG programs. This process consolidates multiple grant application requirements into a single submission. The concept of the Consolidated Plan was developed to further HUD's statutory goals through a collaborative process involving the community to establish a unified vision for future community development actions.

The adopted Consolidated Plan outlines proposed strategies for the expenditure of CDBG, HOME, and ESG funds for the period 2013-19. In general, the mission of the Consolidated Plan is to revitalize selected lower-income neighborhoods and to assist disadvantaged populations by providing adequate public facilities and services, generating affordable housing opportunities, and stimulating economic development. Below are the 2019 Action Plan activities.

#	Project Name
1	Oak Park Playground Improvements
2	Meadowview Park Improvements
3	Sim Center Traffic Signal/Wayfinding
4	Oak Park Community Center ADA
5	D. W. Babcock School Access Improvements
6	Meadowview Streetscape Phase II (Coral Gables to Detroit Blvd)
7	Stanford Settlement Center Improvements
8	Stockton Boulevard Complete Streets
9	Salvation Army Women's Shelter Improvements
10	Small Public Facility NOFA
11	CIP Environmental Scoping
12	Public Improvements Implementation and Delivery
13	Minor Repair & ADA for Seniors and Low-Income Homeowners
14	Home Repair Program (2019)
15	1224 D Street Remediation
16	Residential Loan Servicing Program
17	Housing Programs Implementation and Delivery
18	Homeless Activities
19	Meals on Wheels
20	Consolidated Planning
21	Morrison Creek Design
22	Promise and Opportunity Zones Administration
23	Fair Housing Activities
24	CDBG Planning and Administration

2019 Action Plan Narrative

#	Project Name
25	Section 108 Loan Repayment (Del Paso Nuevo)
25	Section 108 Loan Repayment (Twin Rivers)
26	Capital Reserve (2019 and previous years')
27	Multi-Family Housing Acquisition and Rehabilitation
28	Multi-Family Housing New Construction
29	HOME Program Administration
30	Emergency Solutions Grant
31	HOPWA - City and County of Sacramento
32	HOPWA - Yolo County
33	HOPWA - El Dorado and Placer Counties
34	HOPWA - Multi-Family Housing Acquisition and Construction
35	HOPWA - Program Administration

**Table 6 – Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

To meet underserved and unmet needs identified during the development of the 2019 Action Plan, the City has allocated \$598,207 in PY2019 CDBG funds for public service activities (senior nutrition and homeless activities). This level of support for public service activities funding complies with HUD’s annual public services category cap.

The City considered community goals and priorities identified in the 2013-2019 Consolidated Plan, as amended, in allocating its Program Year 2019 CDBG funds.

Other Program Year 2019 activities funded with CDBG resources were identified during the citizen participation process for development of the 2019 Action Plan and support Sacramento’s overarching goal of developing a viable community in which all residents, but especially those in low- to moderate-income households and those who have special needs, enjoy:

- decent housing;
- suitable living environments; and
- expanded economic opportunities.

As identified in its 2013-2019 Consolidated Plan, the primary obstacle to addressing underserved needs in Sacramento continues to be the lack of federal, state, and local resources - including CDBG Entitlement funds - to meet the high level of underserved needs in the community.

To assist in the community’s economic recovery and unmet needs, SHRA applied for and was awarded a Promise Zone in 2015. Promise Zones are high poverty communities where the federal government partners with local leaders to increase economic activity, improve educational opportunities, leverage

## 2019 Action Plan Narrative

private investment, reduce violent crime, enhance public health and address other priorities identified by the community. Through the Promise Zone designation, these communities will work directly with federal, state and local agencies to give local leaders proven tools to improve the quality of life in some of the country's most vulnerable areas. SHRA, working with the City and County of Sacramento, will continue to allocate funding to infrastructure improvement and affordable housing projects to improve aging infrastructure and provide decent, safe and affordable housing to its residents.

Refer to AP-85 Other Actions for a description of poverty demographics.

## AP-38 Project Summary

### Project Summary Information

1	<b>Project Name</b>	Oak Park Playground Improvements
	<b>Target Area</b>	Sacramento Region Priority Areas
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$200,000
	<b>Description</b>	Funds for the design and renovation of an existing playground, with new surfacing, and playground fencing and gates.
	<b>Target Date</b>	12/31/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	TBD
	<b>Location Description</b>	See above.
	<b>Planned Activities</b>	See above.
2	<b>Project Name</b>	Meadowview Park Improvements
	<b>Target Area</b>	Sacramento Region Priority Areas
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	Funds for the design of the renovation of existing tot lot and adventure area playgrounds with new surfacing, ADA access, playground and park rule signage, shade trees, and basketball court resurfacing.

	<b>Target Date</b>	12/31/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	TBD
	<b>Location Description</b>	See above.
	<b>Planned Activities</b>	See above.
<b>3</b>	<b>Project Name</b>	Sim Center Traffic Signal/Wayfinding
	<b>Target Area</b>	Sacramento Region Priority Areas
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$300,000
	<b>Description</b>	Installation of a signal at Elder Creek and Lemon Hill and beacons at Wilkinson . ADA curb ramps will also be installed.
	<b>Target Date</b>	12/31/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	TBD
	<b>Location Description</b>	See above
<b>Planned Activities</b>	See above	
<b>4</b>	<b>Project Name</b>	Oak Park Community Center Safety Improvements
	<b>Target Area</b>	Sacramento Region Priority Areas
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$50,000

	<b>Description</b>	Funds will be used for the improvements to the Oak Park Community Center consisting of ADA and safety improvements such as automatic door openers, braille directional and wayfinding signs, and ADA accessible site amenities.
	<b>Target Date</b>	12/31/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	TBD
	<b>Location Description</b>	See above
	<b>Planned Activities</b>	See above
<b>5</b>	<b>Project Name</b>	D. W. Babcock School Access Improvements
	<b>Target Area</b>	Sacramento Region Priority Areas
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$600,000
	<b>Description</b>	Funds will be used for along with other sources for the installation of a traffic signal and crosswalks on El Camino Avenue at Albatross Way, street overlay and the construction of accessible sidewalks and curb ramps along streets used as pedestrian routes to D. W. Babcock Elementary School.
	<b>Target Date</b>	12/31/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	TBD
	<b>Location Description</b>	See above
	<b>Planned Activities</b>	See above
<b>6</b>	<b>Project Name</b>	Meadowview Streetscape Phase II (Coral Gables to Detroit Blvd)

	<b>Target Area</b>	Sacramento Region Priority Areas
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$400,000
	<b>Description</b>	Provide funds for the streetscape improvements to Meadowview Street between Coral Gables to Detroit Blvd.
	<b>Target Date</b>	12/31/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	TBD
	<b>Location Description</b>	See above
	<b>Planned Activities</b>	See above
<b>7</b>	<b>Project Name</b>	Stanford Settlement Center Improvements
	<b>Target Area</b>	Sacramento Region Priority Areas
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$200,000
	<b>Description</b>	Improvements to the facility.
	<b>Target Date</b>	12/31/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	TDB
	<b>Location Description</b>	See above
	<b>Planned Activities</b>	See above

<b>8</b>	<b>Project Name</b>	Stockton Blvd Complete Streets Outreach
	<b>Target Area</b>	Sacramento Region Priority Areas
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	The Complete Streets Plan for Stockton Boulevard from Alhambra Blvd. to 47 <sup>th</sup> Ave. (4 miles) will establish the strategies to improve pedestrian and bicycle safety, increase travel by transit, bicycle and pedestrian modes, and land use strategies for more active retail and services. Funds for public outreach such as tabling at events and festivals, attending neighborhood meetings, and administer a community survey.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	0
	<b>Location Description</b>	See above
	<b>Planned Activities</b>	See above
<b>9</b>	<b>Project Name</b>	Salvation Army Women's Shelter Improvements
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$200,000
	<b>Description</b>	Improvements to the building.
	<b>Target Date</b>	12/31/2021

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	TBD
	<b>Location Description</b>	1224 North B Street
	<b>Planned Activities</b>	See above
<b>10</b>	<b>Project Name</b>	Small Public Facility NOFA
	<b>Target Area</b>	Sacramento Region Priority Areas
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$125,000
	<b>Description</b>	Notice of Funding Availability (NOFA) for CDBG-eligible capital improvements to a public facility located in low- and moderate-income areas or that serves low- and moderate-income clientele.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	TBD
<b>11</b>	<b>Project Name</b>	CIP Environmental Scoping
	<b>Target Area</b>	Sacramento Region Priority Areas
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$50,000

	<b>Description</b>	Funding for early cost estimates, resource identification, conceptual design, environmental studies and/or the development of plans, strategies and studies for CDBG-eligible projects. Location and scope to be determined by an internal process of requests on first-come, first-served basis. CDBG staff to determine eligibility of activity.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	TBD
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	TBD
<b>12</b>	<b>Project Name</b>	Public Improvements Implementation and Delivery
	<b>Target Area</b>	Sacramento Region Priority Areas
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$178,851
	<b>Description</b>	Staffing and supportive services for Choice Neighborhoods Initiative, Section 3 related activities, environmental and capital improvement projects in 2019.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	0
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	TBD
<b>13</b>	<b>Project Name</b>	Minor Repair & ADA for Seniors and Low-Income Homeowners

	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Development, Preservation & Homeownership
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Provides for administrative costs associated with minor home repairs for low- and moderate-income homeowners and the administrative oversight for the Safe at Home Program and the Home Assistance Repair Program for Seniors (HARPS).
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	90
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	See above
<b>14</b>	<b>Project Name</b>	Home Repair Program
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Development, Preservation & Homeownership
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$175,000
	<b>Description</b>	This program provides grants to low income homeowners for health and safety repairs and accessibility modifications for moderate income disabled residents.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20

	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	See description above.
15	<b>Project Name</b>	1224 D Street Remediation
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Development, Preservation & Homeownership
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Funds will be used to clean the vacant property of soil contamination to allow for future housing development.
	<b>Target Date</b>	12/31/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	TBD
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	See above
	16	<b>Project Name</b>
<b>Target Area</b>		Citywide
<b>Goals Supported</b>		Housing Development, Preservation & Homeownership
<b>Needs Addressed</b>		Affordable Housing
<b>Funding</b>		CDBG: \$160,199
<b>Description</b>		Funds will be used for the delivery of single family home ownership programs.
<b>Target Date</b>		12/31/2019

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	0
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	See above
<b>17</b>	<b>Project Name</b>	Housing Programs Delivery
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Development, Preservation & Homeownership
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$107,343
	<b>Description</b>	Supportive services for first-time homebuyer, affirmatively furthering fair housing, affordable housing/multi-family rehabilitation/new construction, Section 3 related activities, environmental and emergency repair/accessibility programs and activities.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	0
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	See above
<b>18</b>	<b>Project Name</b>	Homeless Activities
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Affordable Housing Homelessness Prevention

	<b>Funding</b>	CDBG: \$63,000
	<b>Description</b>	Funds will be used to design, administer, and implement homeless programs including but not limited to housing and shelter, detoxification, medical and counseling services, and provision of food.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	75
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	See above
<b>19</b>	<b>Project Name</b>	Meals on Wheels
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$535,207
	<b>Description</b>	Provides meals to homebound seniors and to non-homebound seniors at approximately 20 dining sites.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	2500
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	See above
<b>20</b>	<b>Project Name</b>	Consolidated Planning
	<b>Target Area</b>	Citywide

	<b>Goals Supported</b>	Infrastructure and Public Improvements Housing Development, Preservation & Homeownership Public Services
	<b>Needs Addressed</b>	Affordable Housing Homelessness Prevention Non-Housing Community Development
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Planning related to public facility and infrastructure improvements, affordable housing and homeless/HEARTH Act activities.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	0
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	See above
21	<b>Project Name</b>	Morrison Creek Design
	<b>Target Area</b>	Sacramento Region Priority Areas
	<b>Goals Supported</b>	Infrastructure and Public Improvements
	<b>Needs Addressed</b>	Non-Housing Community Development
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Funds will be used for the design to revitalize the creek by creating safer walking areas to connect with City park adjacent.
	<b>Target Date</b>	12/31/2020

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	TDB
	<b>Location Description</b>	See above
	<b>Planned Activities</b>	See above
<b>22</b>	<b>Project Name</b>	Promise and Opportunity Zones Planning and Administration
	<b>Target Area</b>	Sacramento Region Priority Areas Administration
	<b>Goals Supported</b>	Infrastructure and Public Improvements Housing Development, Preservation & Homeownership Public Services
	<b>Needs Addressed</b>	Affordable Housing Homelessness Prevention Non-Housing Community Development
	<b>Funding</b>	CDBG: \$75,000
	<b>Description</b>	Funds to provide staffing and grant application activities.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	Promise Zone
	<b>Planned Activities</b>	See above
<b>23</b>	<b>Project Name</b>	Fair Housing Activities
	<b>Target Area</b>	Administration Citywide

	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Affordable Housing Homelessness Prevention Non-Housing Community Development
	<b>Funding</b>	CDBG: \$135,000
	<b>Description</b>	Provide funds to further fair housing, including outreach, referral and other eligible activities to affirmatively further fair housing.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	0
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	See above
<b>24</b>	<b>Project Name</b>	CDBG Planning and Administration
	<b>Target Area</b>	Administration
	<b>Goals Supported</b>	Infrastructure and Public Improvements Housing Development, Preservation & Homeownership Public Services
	<b>Needs Addressed</b>	Affordable Housing Homelessness Prevention Non-Housing Community Development
	<b>Funding</b>	CDBG: \$491,708
	<b>Description</b>	Administrative and Planning Services for CDBG Programs.
	<b>Target Date</b>	12/31/2019

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	0
	<b>Location Description</b>	Citywide, Administration
	<b>Planned Activities</b>	See above
<b>25</b>	<b>Project Name</b>	Section 108 Loan Repayment (Del Paso Nuevo)
	<b>Target Area</b>	Administration
	<b>Goals Supported</b>	Infrastructure and Public Improvements Housing Development, Preservation & Homeownership
	<b>Needs Addressed</b>	Affordable Housing Non-Housing Community Development
	<b>Funding</b>	CDBG: \$321,180
	<b>Description</b>	Annual debt service payment on Section 108 loan funds.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	0
	<b>Location Description</b>	Del Paso Nuevo
	<b>Planned Activities</b>	See above
<b>26</b>	<b>Project Name</b>	Section 108 Loan Repayment (Twin Rivers)
	<b>Target Area</b>	Administration
	<b>Goals Supported</b>	Infrastructure and Public Improvements Housing Development, Preservation & Homeownership

	<b>Needs Addressed</b>	Affordable Housing Non-Housing Community Development
	<b>Funding</b>	CDBG: \$517,072
	<b>Description</b>	Annual debt service payment on Section 108 loan funds.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	0
	<b>Location Description</b>	Twin Rivers
	<b>Planned Activities</b>	See above
27	<b>Project Name</b>	Capital Reserve (2019 and previous years')
	<b>Target Area</b>	Administration
	<b>Goals Supported</b>	Infrastructure and Public Improvements Housing Development, Preservation & Homeownership Public Services
	<b>Needs Addressed</b>	Affordable Housing Homelessness Prevention Non-Housing Community Development
	<b>Funding</b>	CDBG: \$299,491
	<b>Description</b>	Reserve accounts for overruns in capital improvement activities and to fund budgeted activities if CDBG entitlement is less than anticipated. The reserve is also available to cover unanticipated project and program costs to bring an activity to completion. The full amount of the reserve is available to ensure the timely completion of the activities.
	<b>Target Date</b>	12/31/2019

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	0
	<b>Location Description</b>	n/a
	<b>Planned Activities</b>	n/a
<b>28</b>	<b>Project Name</b>	Multi-Family Housing Acquisition and Rehabilitation
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Development, Preservation & Homeownership
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$1,184,900
	<b>Description</b>	Provides loans for the acquisition and rehabilitation of low- and moderate-income multi-family housing.
	<b>Target Date</b>	12/31/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	11
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	See above
<b>29</b>	<b>Project Name</b>	Multi-Family Housing New Construction
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Development, Preservation & Homeownership
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$1,184,900
	<b>Description</b>	Provides loans for the construction of low- and moderate-income multi-family housing.

	<b>Target Date</b>	12/31/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	11
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	See above
<b>30</b>	<b>Project Name</b>	HOME Program Administration
	<b>Target Area</b>	Administration
	<b>Goals Supported</b>	Housing Development, Preservation & Homeownership
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$263,311
	<b>Description</b>	Administrative services for the implementation of HOME-funded activities.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	0
	<b>Location Description</b>	n/a
	<b>Planned Activities</b>	n/a
<b>31</b>	<b>Project Name</b>	Emergency Solutions Grant
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Homelessness Prevention
	<b>Funding</b>	ESG: \$399,920

	<b>Description</b>	Funds to provide homeless prevention and rapid re-housing in addition to emergency housing/shelters, delivery, operations and maintenance of facilities and essential supportive services per ESG regulations. Includes administration.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Unduplicated: 75 rapid re-housing clients and 225 emergency shelter clients
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	See above
<b>32</b>	<b>Project Name</b>	HOPWA - City and County of Sacramento
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Affordable Housing Homelessness Prevention
	<b>Funding</b>	HOPWA: \$721,367.46
	<b>Description</b>	Provides for short-term emergency housing and tenant-based rental assistance, housing placement services, supportive services and operations for persons with HIV/AIDS in the City and County of Sacramento.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	See above
<b>33</b>	<b>Project Name</b>	HOPWA - Yolo County

	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Affordable Housing Homelessness Prevention
	<b>Funding</b>	HOPWA: \$40,000
	<b>Description</b>	Provides for short-term emergency housing and tenant-based rental assistance, housing placement services and supportive services for persons with HIV/AIDS in Yolo County.
	<b>Target Date</b>	12/31/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	Countywide
	<b>Planned Activities</b>	See above
<b>34</b>	<b>Project Name</b>	HOPWA - El Dorado and Placer Counties
	<b>Target Area</b>	Countywide Eligible Metropolitan Service Area (EMSA)
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Affordable Housing Homelessness Prevention
	<b>Funding</b>	HOPWA: \$111,826
	<b>Description</b>	Provides for short-term emergency housing and tenant-based rental assistance, housing placement services and supportive services for persons with HIV/AIDS in El Dorado and Placer Counties.
	<b>Target Date</b>	12/31/2019

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	70
	<b>Location Description</b>	Countywide
	<b>Planned Activities</b>	See above
<b>35</b>	<b>Project Name</b>	HOPWA - Multi-Family Housing Acquisition and Construction
	<b>Target Area</b>	Eligible Metropolitan Service Area (EMSA)
	<b>Goals Supported</b>	Housing Development, Preservation & Homeownership
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOPWA: \$509,783.54
	<b>Description</b>	Provides loans or grants for the acquisition or construction of low- and moderate-income multi-family housing for HOPWA-eligible clients.
	<b>Target Date</b>	12/31/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	TBD
	<b>Planned Activities</b>	See above
<b>36</b>	<b>Project Name</b>	HOPWA - Program Administration
	<b>Target Area</b>	Administration
	<b>Goals Supported</b>	Housing Development, Preservation & Homeownership Public Services
	<b>Needs Addressed</b>	Affordable Housing Homelessness Prevention

<b>Funding</b>	HOPWA: \$35,329
<b>Description</b>	Administrative services for the implementation of HOPWA-funded activities.
<b>Target Date</b>	12/31/2019
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	0
<b>Location Description</b>	Administration
<b>Planned Activities</b>	See above

## **AP-50 Geographic Distribution - 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

HUD defines a minority neighborhood in which the percentage of persons of a particular racial or ethnic minority is at least 20 points higher than the minority's percentage in the housing market area as a whole; or in the case of a metropolitan area, the neighborhood's total percentage of minority persons exceeds 50 percent of its population.

Funding for housing and community development programs will generally be utilized Citywide and/or in the eligible Census Tracts and Block Groups to allow for maximum flexibility and to take advantage of potential leveraging opportunities.

### **Rationale for the priorities for allocating investments geographically**

CDBG funds for capital improvements are allocated based development of priority areas reflecting specific needs in low- and moderate-income areas as identified in such initiatives as the Downtown Housing Initiative and the Promise Zone.

### **Discussion**

The City of Sacramento strives to make all of its programs and activities available to eligible low and moderate-income residents regardless of sex, gender identity, race, religious background, or disability. As a result, many programs, including emergency repair, affordable housing and public services, will be available to residents countywide. The majority of public services funded through CDBG are available citywide. Projects that do have a specific, pre-determined geographic location are often located in or near areas of minority concentration, as seen in the attached map in Unique Appendices.

# Affordable Housing

## AP-55 Affordable Housing - 91.220(g)

### Introduction

Lower-income households continue to pay a higher percentage of their income for housing, compared to other income groups. A large proportion of lower income renter-households also tend to experience other housing problems such as overcrowding and inadequate housing conditions. In order to help provide decent and affordable housing, and improve the social and economic status for extremely low-, very low-, low-, and moderate-income households in the City of Sacramento, the following programs will be available during the next program year: HOME-funded new construction and rental rehabilitation, allocation of CDBG to housing rehabilitation and CDBG-funded multifamily. In addition, CDBG and ESG will provide funding for homeless shelters and the rapid re-housing program; an estimated 225 persons in the emergency shelters (approximately 29,200 bed nights) and 75 persons receiving rapid re-housing assistance.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	300
Non-Homeless	0
Special-Needs	0
Total	350

**Table 7 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	0
The Production of New Units	11
Rehab of Existing Units	85
Acquisition of Existing Units	0
Total	96

**Table 8 - One Year Goals for Affordable Housing by Support Type**

### Discussion

SHRA will continue to provide homeownership assistance programs such as:

- The Mortgage Credit Certificate (MCC) Program which provides a 20 percent federal income tax credit based on the mortgage interest paid thus providing the homebuyer with more disposable income. Lenders are able to use the anticipated tax savings when they calculate the monthly payment a buyer can afford.

SHRA's Multifamily Lending and Mortgage Revenue Bond Program for projects of 12 units or more, offers various forms of financing to affordable housing developers, both for-profit and non-profit, in

order to preserve and expand the supply of affordable housing. The priorities are outlined below:

- Preservation of projects, which are currently publicly subsidized, but at risk of losing affordability restrictions due to sale, termination, or public subsidy reductions.
- Substantial rehabilitation of projects with affordability restrictions, including projects that have reached the expiration of their 15-year tax credit compliance period, but only in conjunction with new mortgage revenue bonds, tax credits, and/or other affordable housing resources to the greatest extent feasible.
- New construction in conjunction with mortgage revenue bonds and tax credits.
- Substantial rehabilitation of other projects and new construction of affordable housing including extremely low-income, very low-income, low-income, mixed-income, or workforce housing, with preference to projects in census tracts where the poverty rate is less than 30 percent; projects located within one-quarter mile of a transit hub; or development of sites identified as being appropriate for affordable housing in the Housing Element.

SHRA has adopted these priorities in order to reduce the housing cost burden and overcrowding for tenants. As a result of SHRA's Multifamily Lending and Mortgage Revenue Bond Programs and the long-term rent restrictions placed on SHRA-subsidized units, property owners are required to offer their tenants units at an affordable rent, reducing the tenants' rent burden. In addition, a reduction of overcrowding may occur due to the production of unit sizes ranging from one to four bedrooms.

Other assistance may include:

- CHDO set-aside funds for the development of new rental housing or preservation of existing affordable housing through direct financial assistance;
- Low-interest loans with long-term affordability restrictions for housing preservation, recapitalization, and rehabilitation of substandard housing;
- Low-interest loans with long-term affordability restrictions for new construction of multifamily housing;
- Assistance with the issuance of tax-exempt Mortgage Revenue Bonds (MRB) to be used as a financing tool for qualified multifamily projects;
- When combining HOME with MRB, HOME funds may be disbursed for HOME eligible expenses and held in a non-bearing interest account by a senior lender until IRS disbursement requirements have been met for the bond issuance.

## AP-60 Public Housing - 91.220(h)

### Introduction

The Housing Authority provides affordable housing for over 6,300 residents through its Public Housing Program and serves over 12,000 extremely low-, very low- and low-income families, seniors, and disabled individuals through the Housing Choice Voucher Program. Housing Authority staff continues to implement a series of internal audits and monitoring systems. The HA will manage assets by continuing to strategically reposition public housing units and implement site-based waiting lists that remain open to allow for greater resident unit selection and a more efficient lease-up and housing administrative process. Both of these actions will help the Housing Authority maintain high occupancy rates.

The Housing Authority of the County and the City of Sacramento received a \$30 million Choice Neighborhoods Implementation Grant (CNI) to redevelop the distressed Twin Rivers public housing community (Housing Authority of the County of Sacramento asset located in the City of Sacramento). Choice Neighborhoods is focused on three core goals:

1. **Housing:** Replace distressed public and assisted housing with high-quality mixed-income housing that is well-managed and responsive to the needs of the surrounding neighborhood;
2. **People:** Improve educational outcomes and intergenerational mobility for youth with services and supports delivered directly to youth and their families; and
3. **Neighborhood:** Create the conditions necessary for public and private reinvestment in distressed neighborhoods to offer the kinds of amenities and assets, including safety, good schools, and commercial activity, that are important to families' choices about their community.

The transformation includes a 487 unit mixed-income community with public, workforce, and market rate housing. Preliminary design for an on-site Phase One of approximately 104 units and management/community space is in process.

The Housing Authority issued HUD Tenant Protection Vouchers to facilitate the relocation of a percentage of existing on-site households in the fall of 2017. In addition, the Housing Authority requested approval from HUD to dispose and demolish all of the existing units on-site, and to dispose of a portion of the site to an entity other than the Housing Authority for purposes of accessing Low Income Housing Tax Credits and other funding sources. Construction on Phase One is anticipated to begin in summer of 2019. The Housing Authority also anticipates making additional submissions to HUD in connection with the redevelopment of Twin Rivers under the Mixed-Finance development method.

The Neighborhood Transformation Plan for the Upper Land Park-Broadway (Marina Vista/Alder Grove) community was completed in late 2015 and submitted to HUD. The City of Sacramento initiated the West Broadway Specific Plan in the spring of 2018. The Specific Plan Area includes both Marina Vista and Alder Grove public housing communities. SHRA suspended the Section 106 consultation, for Alder Grove until the specific Plan is approved in 2019..

In December 2015, HUD awarded the Housing Authority with a Jobs Plus Pilot program grant for the Marina Vista and Alder Grove communities. This grant is being used to develop locally-based, job-driven approaches to increase earnings and advance employment outcomes through work readiness, employer linkages, job placement, educational advancement technology skills, and financial literacy for residents of public housing. The place-based Jobs Plus Pilot program addresses poverty among public housing residents by incentivizing and enabling employment through income disregards for working families, and a set of services designed to support work including employer linkages, job placement and counseling, educational advancement and financial counseling. Ideally, these incentives will saturate the target developments, building a culture of work and making working families the norm.

### **Actions planned during the next year to address the needs to public housing**

The Housing Authority through competitive bids is in the process of updating the Asset Repositioning Study completed in 2007. This process updates the previous efforts to develop and implement repositioning strategies outlined in the updated property assessment plan that evaluated immediate and long-term financial viability of the public housing units. The Housing Authority will continue to use innovative techniques to leverage limited existing resources providing the greatest potential return on investment to the Housing Authority.

The Housing Authority will continue to implement the revised Equal Access Rule per HUD Guidance issued September 2014. The Housing Authority updates its Admissions and Continued Occupancy Policy and Administrative Plans annually to incorporate changes required by federal regulations, guidance and notices.

## **2019 Initiatives:**

- Continue to implement the expansion of HUD approved home ownership opportunities through the sale of public housing single family homes subsidized by NSP funds and Purchase and Resale Entity (PRE) initiative.
- Implement activities related to a CNI Grant for the Twin Rivers public housing development.
- Undertake the Section 106 Historic Preservation consultation to frame options for the eventual rehabilitation and redevelopment of Marina Vista and Alder Grove following the completion of the specific plan update.
- Utilize the Rental Assistance Demonstration (RAD) program to leverage the private capital markets to make capital improvements.

Asset Repositioning: As a requirement from HUD the Housing Authority is updating the asset repositioning strategy for long term operation, capital investment, rehabilitation, modernization, disposition, and other needs for such inventory. Today, to be successful, a Housing Authority must apply asset management principles in the same way that a private investor does. As a result of the asset repositioning study SHRA has:

- Extended the useful life of some aging properties.
- Altered and/or retrofitted facilities to consolidate space or accommodate new functions and technologies.
- Improved residential property-based standards for safety, environmental quality, and accessibility.
- Disposed of excess property.
- Found innovative ways and technologies to maximize limited resources.

## **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

Focusing on resident initiatives continues to be a priority for the HA. The large public housing developments such as Marina Vista and Alder Grove as well as various high rises in the downtown Sacramento area utilize resident committees as the main tool for tenant involvement. A Resident Advisory Board is organized to support all of the committees. Resident committees provide input on the development of funding for the modernization of public housing units.

Two public housing residents currently serve on the Sacramento Housing and Redevelopment Commission, which serves as the advisory panel to SHRA related to Housing Authority activities as well as serves as a liaison between the HA and City Council and the County Board of Supervisors.

The HA contracts with residents to serve in the capacity of caretakers for their housing developments when there is no on-site HA management; duties include policing the grounds, light cleanup, and informing management of problems related to their complex.

The HA coordinates a resident training program which provides training in three employment areas: painting, janitorial and clerical work. Public housing residents and/or Housing Choice Voucher Program participants work with SHRA staff to gain experience and acquire the requisite skills for full-time regular employment.

HA programs are reviewed on an annual basis and new programs are added or deleted based on requests from residents or in response to legislation. Resident Services staff strives to stay knowledgeable about what services are available in the community to assist residents and to bring the services to the developments whenever possible. The following programs are currently available to residents in the family and senior/disabled developments:

- Quarterly newsletter with information about services available in the community
- Neighborhood Security Homeownership Program
- Senior Nutrition Program
- Summer recreation and lunch programs
- After school activities at Marina Vista and Alder Grove.

The HA updates its Admissions and Continued Occupancy (ACOP) and Administrative Plan annually to incorporate changes required by federal regulations, guidances and notes.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

N/A

**Discussion**

N/A

## **AP-65 Homeless and Other Special Needs Activities - 91.220(i)**

### **Introduction**

Over \$20 million has been budgeted to assist homeless and other special needs activities. The following sources of funds will be used to address homeless issues in the Sacramento Region:

- federal resource funds including CDBG, ESG, HOPWA; Continuum of Care program competition: permanent and supportive housing which includes the Shelter Plus Care program administered by SHRA
- local funds from the City of Sacramento, SHRA and the County of Sacramento
- private funds
- state funds provided through the Mental Health Services Act

As funding allows, public and private monies, will continue to be utilized for the jurisdiction's current and proposed Continuum of Care programs. Any new funding acquired through McKinney-Vento will be used to create additional beds in permanent supportive housing and rapid re-housing programs.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Sacramento Steps Forward (SSF), as the lead Agency for the Continuum of Care (CoC), will continue to meet with the CoC Advisory Board, the City and County, SHRA, and other interested organizations to discuss how best to reach out to homeless persons and how to assess individual needs. SSF continues the development of Coordinated Entry per CPD Notice 17-001. This Notice establishes new requirements that CoC and recipients of CoC Program and ESG Program funding must meet related to the development and use of a centralized or coordinated assessment system. It also provides guidance on additional policies that CoCs and ESG recipients should consider incorporating into written policies and procedures to achieve improved outcomes for people experiencing homelessness. In collaboration with the CoC Coordinated Entry Committee, which includes homelessness providers, Sacramento 2-1-1, the City and County, and SHRA, SSF had published and regularly updates a Coordinated Entry Policies and Procedures Manual that defines the system, how it operates, and where continued improvements are underway. Households seeking assistance can currently receive information on a variety of services and housing options by contacting Sacramento 2-1-1, with those households that have exhausted these options scheduled for coordinated entry appointments at one of several access point locations. . Coordinated entry relies on common assessment, prioritization based on vulnerability, and matching individuals with the appropriate housing and services. Individuals are assessed using a common assessment tool, regardless of the agency or organization. This results in a uniform, comprehensive overview of the needs of the individual. The CoC uses the VI-SPDAT (Vulnerability Index – Service Prioritization Decision Assistance Tool). Agencies receiving federal funds as part of the US Department of

Housing and Urban Development Continuum of Care Program participate in coordinated entry, as do other organizations who provide homeless services in Sacramento County.

Full participation in coordinated entry allows Sacramento to develop a robust, accurate picture of the population of people experiencing homelessness, and to quickly adapt programs and add capacity to address each population, and end homelessness more quickly. SSF has implemented common assessment tools for families as well, ensuring that all people experiencing homelessness undergo a common assessment and receive services matched to their specific needs. Each individual interviewed is assessed using this tool, which results in an individually tailored housing and services match. Those with more intense service and housing needs are prioritized within the CoC according to Housing First principles; individuals with the greatest need for housing have priority access to housing, regardless of their behavioral health needs, substance use, pets, etc. This is consistent with federal guidelines, ensures that our most vulnerable residents are receiving these limited resources, and also saves the community money – because highly vulnerable individuals are often the most frequent users of crisis services, emergency departments, and public health and safety agencies. Permanent housing significantly reduces these costs. Service providers within the CoC have aligned their programs with the VI-SPDAT, to ensure the best match of housing and services for each individual experiencing homelessness. A Housing First model is utilized across the continuum, ensuring that barriers such as substance use, couples, and pets, do not prevent individuals from accessing housing.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

SSF has held the responsibility of conducting the Point-in-Time count since 2013.. In December 2016, SSF commissioned researchers at California State University, Sacramento (CSUS) to supervise and enhance the methodology of the 2017 Point-in-time count. CSUS has just been selected to fulfill the same role for the 2019 Point-in-Time count. Below is a summary of Sacramento’s unduplicated population of people experiencing homelessness. Contact SSF for the full report.

- 3665 total homeless persons, including 2052 unsheltered and 1613 in emergency shelter and transitional housing
- 3076 homeless individuals, including 3073 adults and 3 unaccompanied minors
- 186 homeless families comprised of 589 people, including 202 adults and 367 children
- 1126 chronically homeless
- 469 veterans
- 242 transition age youth (18-24 year-olds)

SSF's 2018 Emergency Shelter Bed Inventory reported that there are a total of 763 beds, including 463 beds for individuals and 303 beds/103 units for families with children. ESG funding along with funding from the City and County of Sacramento will continue to provide assistance for emergency shelter needs for homeless persons throughout the Sacramento Region (City and County of Sacramento). As part of implementing the Homeless Emergency and Rapid Transition to Housing Act (HEARTH) in the Sacramento Region, SHRA continues to consult with the CoC on the programs currently receiving ESG

funding.

Beginning in 2014 and continuing in 2019, SHRA has subrecipient contracts with Volunteers of America (VOA) for the ESG funded Rapid Re-Housing Program and A Street emergency shelter, and provides CDBG funds for the Salvation Army's Center for Hope emergency shelter. It continues to be the goal of the community to align ESG and CoC funding in a seamless and integrated coordinated entry system.

In 2019, SHRA will continue to attend and participate in the CoC committee and sub-committees to launch this effort and the City and County are also partnering to bring all emergency shelter in coordinated entry over the next two years. In 2018, SHRA in collaboration with the City, County and SSF issued a request for proposals for State of California federal ESG entitlement funds to enhance emergency shelter operations at an existing shelter. State ESG funds were awarded to First Steps Communities. It is expected this program will begin in mid-2019. In December 2017, the City of Sacramento launched an emergency triage shelter for adults intended to temporarily provide low-barrier crisis and rehousing services over the winter months, however, this shelter funding has been extended and the City intends to continue to provide triage shelter services year-round as funding permits. Also in 2018, SHRA issued a separate RFP for rapid re-housing and VOA was selected to continue as the rapid re-housing provider for State, City and County ESG entitlement funds. As part of the 2019 Action Plan, CDBG, ESG and HOPWA funding will continue to fund established programs with subrecipients for the North 5<sup>th</sup> Street, North A Street and Center for Hope emergency shelters, rapid re-housing, and numerous programs for people living with HIV/AIDS, and other actions related to the prevention of homelessness. SHRA administers approximately \$12 million serving approximately 4,500 people.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

In the FY2017 CoC Program NOFA competition, Sacramento was awarded over \$20 million to administer a number of homeless programs, including: Boulevard Court Permanent Supportive Housing, Stepping Stones Rapid Re-Housing, Home at Last, New Direction Permanent Housing Program, Omega Permanent Supportive Housing Project, Quinn Cottages Permanent Supportive Housing, Saybrook Permanent Supportive Housing Project, Friendship Housing Permanent Supportive Housing, and Step Up Sacramento Permanent Supportive Housing among others. SHRA and SSF are committed to coordinating the use of ESG funds to rapidly re-house approximately 75 City households (individuals and families). Refer to the Continuum of Care application on file with SSF for proposed accomplishments.

**Helping low-income individuals and families avoid becoming homeless, especially extremely**

**low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

Over 20 agencies in the Sacramento Region offer homeless prevention services. Legal Services of Northern California provides eviction defense with funding coming from a combination of federal, state, local, and private sources. The City and County of Sacramento have a number of policies that represent significant homeless prevention strategies including the City's Single Room Occupancy hotel preservation and replacement policy and the City and County's Inclusionary Zoning policies.

The County Department of Health Services (DHS) has an expenditure agreement with Stars Behavioral Health Group's subsidiary Central Star Behavioral Health to provide crisis residential services through their Family/Community Focused Crisis Residential Program serving transition age youth and young adults. This program increases crisis residential bed capacity and is part of the effort to rebalance the crisis continuum of care. By creating multiple service levels of care, this program relieves some of the pressure on inpatient psychiatric bed usage, creates alternatives to psychiatric hospitalization, and reduces emergency room visits by individuals living with a serious mental illness.

A collaborative of hospital systems, community based organizations and the County have come together to create the Interim Care Program (ICP) - a respite care shelter for homeless patients discharged from hospitals. Kaiser Permanente; Mercy; Sutter Medical Center, Sacramento; UC Davis Medical Center; and the County of Sacramento provide on-going funding for the program.

WellSpace coordinates nursing and social services to support clients in their recuperation and help them move out of homelessness. The case manager links clients with mental health services, substance abuse recovery, housing workshops and provides disability application assistance. Sutter Medical Center and WellSpace have also created and implemented the T3 Program (Triage, Transport, and Treat) for frequent users of emergency rooms.

The California Department of Corrections and Rehabilitation, Division of Rehabilitation Program's (DRP) top priority is to provide rehabilitative programming and skills to inmates and parolees in an effort to reduce their likelihood of reoffending by the time they return to their homes and communities. DPR also offers the Residential Multi-Service Centers which provides counseling, substance abuse treatment, housing, sustenance, and job and life skills. The program targets parolees who are homeless or living in at-risk environments.

The Sacramento CoC launched its Coordinated Entry System (CES) in January 2015, with street outreach workers conducting the VI-SPDAT standard assessment in the field. CES began making referrals into permanent housing projects in the fall of 2015, starting with newly funded projects. In 2016, almost all CoC projects and ESG RRH joined the CES. As of mid-2018, SSF is preparing to launch g the

implementation of CES in the few CoC projects that are not yet participating due to unique enrollment or eligibility requirements.

In addition to a focus on bringing the remaining mandated projects into the CES, SSF utilized HUD's CES Self-Assessment and Compliance Checklist to ensure the system is responsive to HUD requirements. SSF CES staff and the CoC Advisory Board CES Committee were actively engaged in the compliance assessment process and the CoC has met the minimum requirements.. As of September 2018, the CES is focusing on strengthening its access points and reducing time to re-house people. A new CES Evaluation Committee has been formed to conduct ongoing assessment of performance. The CES Committee and Evaluation Committee updates the CoC Advisory Board on the implementation and operation of CES through periodic committee reports and through action items when needed. The SSF Board of Directors is also advised of CES implementation progress through regular updates from staff and the monthly CoC Advisory Board Chair's Report.

## **Discussion**

In addition to the above, in 2017, the City received a federal allocation of \$32 million Whole Person Care (WPC) funding with an additional match of \$32 million from the local hospital systems and the City's general fund. WPC is a four-year pilot program for vulnerable, high-risk and high-utilizing Medi-Cal patients to improve health and housing outcomes and reduce unnecessary use of emergency rooms and avoidable hospital stays. WPC promotes deeper collaboration and coordination between service providers by requiring the formation of partnerships that work together to identify target populations, assess the range of health and housing needs, share data cross systems, coordinate care in real-time, and evaluate health and housing outcomes. The goal is to move 2,000 individuals off the streets and into housing by 2020.

In 2019, the City of Sacramento will continue its homeless initiatives. Please go to <https://www.cityofsacramento.org/City-Manager/Homeless-Coordination> for additional information on various City programs, such as, Winter Triage Shelter, Pathways to Health, and emergency shelters.

### AP-70 HOPWA Goals - 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	280
Tenant-based rental assistance	5
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	100
Total	388

## **AP-75 Action Plan Barriers to Affordable Housing - 91.220(j)**

### **Introduction**

SHRA is committed to helping increase rental housing production and homeownership opportunities in the Sacramento Region. As a lender and a developer, SHRA strives to efficiently manage its resources in order to address the range of need and reach special populations, the workforce population, and those who are moving out of the rental market and buying their first homes.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

Staff works with the City to implement and revise, as necessary, existing housing ordinances and policies currently in place through the General Plan. These housing policies aim to expand affordable housing opportunities and strategies for extremely low-, very low-, low-, and moderate-income households, and provide additional supportive services and homeless assistance. The 2013-2021 Housing Element serves as the City's overall strategy and plan for the housing needs, constraints, and resources as well as policies and programs to address those issues. It is also intended to address listed residential development and housing needs strategies during that planning period.

The City Council adopted a new Mixed Income Housing Ordinance in 2015. The new ordinance gives developers some certainty about their obligation for affordable housing. Residential developers pay a square foot amount into a Housing Trust Fund (HTF). Staff is currently working on the Mixed Income Housing Ordinance Guidelines to aid applicants, landowners, landowners, developers, homebuyers and others in understanding and complying with the Mixed Income Housing Ordinance. SHRA will continue to review and approve agreements required under the ordinance. SHRA, through its Multifamily Lending and Mortgage Revenue Bond Policies has historically provided reduced-interest-rate gap financing to multifamily housing projects that are developed to meet the ordinance's requirements. SHRA uses HOME, CDBG and HOPWA program funds, and HTF, as well as its capacity as an issuer of mortgage revenue bonds to provide gap financing.

The HTF fee is an impact fee on non-residential development. The fee is based on the nexus between jobs created by new commercial development and the increased demand for affordable housing. The Housing Element includes a policy to update the HTF Ordinance, in part, "to apply the fees equally throughout the City and modify aspects of the ordinance that have been proven to be ineffective over the years" (HA-1 and H-9.2). In 2016, staff collaborated with the City to move the HTF Ordinance to the Development Impact Fee (DIF) Ordinance, which is combined with other development impact fee articles. This updated HTF Ordinance took effect in April 2017.

Staff collaborated with the City and stakeholders to update the 2006 Relocation Benefits Pertaining to

Residential Hotel Unit Conversion or Demolition Ordinance that affects ten specific hotel developments. The purpose of the ordinance is to mitigate adverse effects on displaced low income elderly and disabled persons caused by withdrawal from rent or lease of residential hotel (single room occupancy) units in the downtown area, maintain 712 single room occupancy (SRO) units, and provide replacement housing units (SRO's, studios, one-bedroom) at 40% area median income with a 55-year regulatory agreement.

Staff also coordinates with the Sacramento Area Council of Governments (SACOG) is an association of local governments in the six-county Sacramento Region. SACOG provides transportation planning and funding for the region, and serves as a forum for the study and resolution of regional issues. In addition to preparing the region's long-range transportation plan, SACOG approves the distribution of affordable housing in the region and assists in planning for transit, bicycle network and clean air.

## **Discussion**

In addition to the above, SHRA, on behalf of the City and County of Sacramento, under direction of the U.S. Dept. of Housing and Urban Development (HUD), has a responsibility to affirmatively further fair housing within the City of Sacramento, as well as in the Unincorporated County of Sacramento, and the cities of Citrus Heights, Folsom, Isleton, and Galt (Elk Grove and Rancho Cordova receive their own CDBG and HOME entitlements). SHRA strives through the implementation of its programs and outreach efforts to reduce housing discrimination in the housing rental, sales and lending on the basis of race, sex, color, religion, national origin, familial status, gender identity, or disability, in compliance with the Fair Housing Act. In 2019, SHRA will complete the AI, and will continue implementing fair housing activities.

SHRA has executed contracts with Legal Services of Northern California (LSNC) and Sacramento Self-Help Housing (SSHH) to provide Fair Housing Activities services to the community. LSNC will provide referral/coordination to SSHH, California's Department of Fair Employment and Housing (DFEH), HUD Office of Fair Housing and Equal Opportunity (FHEO), and the California Rental Housing Association. In addition, LSNC will provide fair housing education/training, outreach/marketing, renters help line, implicit bias training; and investigation, testing and litigation. SSHH services to include intake (hotline), initial assessment, immediate consultation/referral/mediation, second level mediation with DFEH, data collection and case building. SHRA will continue to coordinate with surrounding cities and county staff on fair housing activities. In addition, Sacramento Self-Help Housing has a sub-contract with Project Sentinel which provides an onsite attorney to address fair housing intake immediately as part of the renter hotline.

## **AP-85 Other Actions - 91.220(k)**

### **Introduction**

SHRA on the behalf of the City will continue to implement the goals and strategies of the Consolidated Plan and the other actions listed below.

As discussed in AP-75, SHRA, on behalf of the City and County of Sacramento, under direction of the HUD, has a responsibility to affirmatively further fair housing. SHRA strives through the implementation of its programs and outreach efforts to reduce housing discrimination in the housing rental, sales and lending on the basis of race, sex, color, religion, national origin, familial status, gender identity, or disability, in compliance with the Fair Housing Act. In 2019, SHRA will complete the AI, and will continue implementing fair housing activities.

Additionally, SHRA has contracted with LSN and SSHH to provide Fair Housing Activities services to the community. SSHH has a sub-contract with Project Sentinel which provides an onsite attorney to address fair housing intake immediately as part of the renter hotline.

In 2015, SHRA Substantially Amended the Consolidated Plan to add the Downtown Housing Initiative which has a goal of developing 10,000 places to live in the Downtown Sacramento area within the next ten years. The goal builds upon the momentum taking place in Downtown Sacramento and is based on four key elements: 1) Transit-Oriented Development that links transportation to housing and jobs; 2) Housing Conversion that repurposes vacant and blighted buildings; 3) Smart Housing that integrates seamless cutting-edge technology with flexible live/work environments; and 4) Rapid Re-housing focusing on off-street solutions for homeless individuals.

In 2015, HUD announced Sacramento as one of the communities to receive a Promise Zone designation. The Promise Zone includes eight Property and Business Improvement Districts (PBIDs), one Implementation Grant Finalist community and one Choice Neighborhoods Initiative (CNI) Planning Grant community, and a myriad of diverse and eclectic neighborhoods each with its own unique identity. SHRA in partnership with key partners will work to coordinate resources, build capacity and create public-private partnerships to drive area revitalization. The partners have adopted the following five goals to improve the quality of life and accelerate revitalization: 1) create jobs; 2) increase economic activity; 3) improve educational opportunities; 4) improve health and wellness; and 5) facilitate neighborhood revitalization.

The Downtown Housing Initiative and the Promise Zone Initiative have been integrated and incorporated into the 2013-2019 Consolidated Plan Target Areas. The revised Target Areas reflective of these initiatives can be found on the revised 2015 Consolidated Plan Target Areas map. The target areas will be used to help guide CDBG public facility and infrastructure investments.

### **Actions planned to address obstacles to meeting underserved needs**

SHRA will continue to implement housing and community development activities that meet the underserved needs in the City of Sacramento. The 2013-19 Consolidated Plan lists the following obstacles to meeting underserved needs as: Limited availability of funding from both federal, state and other sources; high cost of housing and provisions in Sacramento which increases the difficulty of meeting affordable housing needs; ordinances and regulations limiting housing for low-and moderate-income households and special needs groups. However, over the past several years, the economic climate changed dramatically and new obstacles emerged including: reduced or frozen funding from state and other sources due to inadequate state revenue; the housing and credit crisis causing a negative ripple effect; high rate of unemployment and foreclosures continue to strain the ability to meet affordable housing needs; and the credit crisis has limited the availability of capital to develop housing for low-and moderate-income households and special needs groups.

SHRA staff will address the challenges of existing and new obstacles in 2018 by focusing on three programmatic and administrative areas. First and foremost staff will concentrate on project and program delivery of the funds. Additionally, SHRA staff will continue to research availability of future funding resources especially as part of the Promise Zone initiative. Staff will use proactive approaches toward future applications for potential leverage funds. These efforts will assist SHRA to strategically place future activities in line to address obstacles.

Second, SHRA staff will use CDBG and other funds as leverage for both City and the County administered programs and support services that serve the burgeoning needs of low- and moderate-income residents. Unfortunately, many in the SHRA network of public service providers are being caught in the compounded predicament of significant loss of local and other funding while the numbers of their clients remain steady. SHRA staff will work diligently to the extent feasible to keep services and programs intact and available.

Third, SHRA staff will respond to increased programmatic and administrative demands by creating greater internal efficiencies and realigning program and services delivery within its provider network. SHRA staff collaboratively works with both the City and County elected officials, as well as the Planning, Parks, Transportation, Public Works, Economic Development and General Services Departments to identify projects that also meet federal community development program eligibility and meet timely draw down requirements. Staff will continue to fine-tune this approach to help ensure projects are ready to go and project funds will be spent quickly and effectively.

### **Actions planned to foster and maintain affordable housing**

Refer to AP-55-Affordable Housing for discussion on the City Affordable Housing strategy and goals.

### **Actions planned to reduce lead-based paint hazards**

SHRA will coordinate activities with the County Department of Health Services to reduce lead-based paint hazards in accordance with federal regulations. Any rehabilitation activities on housing units

constructed prior to 1978 will have lead hazards identified and actions taken to remove the hazard.

The County's Health Education Unit and Public Health Nurses (PHNs) in the Public Health Nursing Field Services Unit provide outreach and education regarding lead poisoning and prevention practices. Health Educators and PHNs train community-based agency staff and medical providers on lead screening protocols and testing services. Additional outreach efforts include health fairs and media campaigns. PHNs provide case management and follow-up for children with elevated blood lead levels detected by the Public Health Lab Lead Testing Program and all tests reported to the State Childhood Lead Poisoning Prevention Branch. Children with elevated blood lead levels meeting the State Branch case definitions receive comprehensive/specific case management and follow-up by PHNs. Home visitation assessments/ investigations by the PHN and a contracted Registered Environmental Health Specialist are done to determine possible causes of lead poisoning. Outreach and education is provided to children with elevated blood lead levels that do not meet case definitions. Lead Poisoning Prevention is a collaborative effort between Childhood Lead Poisoning Prevention Program and Childhood Illness and Injury Prevention Program.

The Real Estate and Construction Services Department routinely tests and abates lead from all pre-1978 units whenever structural improvements are made. The Housing Authority continues to visually inspect their multi-family and single-family housing units. Residents are provided with information about lead-based paint hazards. Staff attends training and seminars to stay current with State of California Lead Awareness Training requirements. All lead-based paint testing and abatement is performed using qualified consultants and abatement contractors.

SHRA requires the ESG Rapid Re-Housing (RRH) Provider to conduct a Habitability Standards Certification, Visual Assessment for Potential Lead-Based Paint Hazards and a ESG RRH Unit Verification Checklist.

### **Actions planned to reduce the number of poverty-level families**

Poverty status is determined by comparing annual income to a set of dollar values called poverty thresholds that vary by family size, number of children, and age of householder. If a family's before tax money income is less than the dollar value of their threshold, then that family and every individual in it are considered to be in poverty. For people not living in families, poverty status is determined by comparing the individual's income to his or her poverty threshold. Per the Census Sacramento Quick Facts, the estimated 2013 population for Sacramento is 479,686 of which 20.2 percent of the population (approximately 96,900 people) is below the poverty level.

Eliminating poverty is a clear concern in the Sacramento Region. Efforts are continually underway to improve the quality of life and economic well-being of the residents through collaborative efforts of the following agencies. Their programs provide needed skills and training for individuals seeking jobs and thereby assisting them out of poverty:

- Sacramento Employment & Training Agency (SETA), a joint powers agency of the City and County of Sacramento has been an effective force in connecting people to jobs, business owners to quality employees, education and nutrition to children, assistance to refugees, and hope for many Sacramento area residents. Annually, SETA serves over 45,000 customers.
- SETA is the designated Community Action Agency for Sacramento County for the provision of Community Services Block Grant (CSBG) services. CSBG funding originates with the U.S. Department of Health Services and remains one of the last remaining efforts of the War on Poverty. The purpose of the CSBG program is to reduce the incidence and effects of poverty and empower low-income families and individuals to become self-sufficient. The program operates through neighborhood-based organizations that provide resources and services to produce measurable impacts on the causes and symptoms of poverty experienced by challenged families and communities.
- Sacramento Works is designed to offer universal access to customers through a system of Job Centers. The Centers integrate employment, education, and training resources from over 17 federally funded, employment and training-related programs, and offer an array of services designed to enhance the effectiveness and coordination of employers and job seekers.
- Sacramento County Office of Education (SCOE) plays a leadership role in the delivery of quality education to the students in Sacramento County. SCOE directly educates more than 30,000 children and adults, and provides support services to over 230,000 students in 16 school districts.

### **Actions planned to develop institutional structure**

SHRA's institutional structure provides the foundation for guidance and leadership of all aspects of operations. The Executive Director receives policy direction from the City Council of the City of Sacramento and the Sacramento County Board of Supervisors with advice from the Sacramento Housing and Redevelopment Commission and assumes responsibility for ensuring successful development and execution of all SHRA programs. SHRA's institutional structure is organized into three general departments: Executive Director and Administration, the Housing Authority and the Development Department.

The Executive Director and Administration Department includes an Executive Cabinet comprised of the Executive Director, General Counsel, Directors of Administration, Development and Finance, and the Public Information Officer. The Directors are responsible for all SHRA operations, as well as legal, fiscal and personnel management. Also included are five Administrative Support Departments: SHRA Clerk, Human Resources, Information Management Technology Services, Public and Internal Communications, and Risk Management and the Real Estate and Construction Services Department reports to the Director of Administration.

The Development Department includes the following Divisions:

Federal Programs Division includes planning and project delivery for the CDBG, ESG, HOPWA and

NSP. This Division coordinates with community and organizational stakeholders to establish development priorities in targeted neighborhoods and to cultivate business proposals.

Development Finance and Portfolio Management Division includes planning and project delivery for the following sources of funds: HOME, local Housing Trust Funds, multi-family development. The Division underwrites loans to subsidize affordable multifamily rental developments and provides first-time homebuyer downpayment assistance to expand the supply of affordable housing. The Division manages a portfolio of loans and real estate assets and annually monitors SHRA-funded affordable housing for compliance with federal, state and local regulations and agreements. They assist the City and County to develop and implement the required multi-year Housing Element strategic plan.

Asset Repositioning team includes planning and project delivery for the Choice Neighborhoods (Twin Rivers, Marina Vista and Alder Grove) and high rises. This group provides public outreach, planning and implementation to these public housing authority communities and nearby neighborhoods.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

In 2015, Sacramento was designated as a Promise Zone. The Promise Zone designation is a ten-year designation with a multitude of benefits, including:

- Preference points and additional consideration on certain competitive federal grants for activities that take place within the Promise Zone or that impact residents residing within the Promise Zone;
- A dedicated Federal Liaison to navigate the federal bureaucracy and assist in identifying additional resources across federal agencies;
- AmeriCorps VISTA staff to assist Promise Zone Lead Agencies and partner organizations in building capacity and engaging residents;
- Tax credits for businesses investing in, or hiring residents of, the Promise Zone (if enacted by Congress).

SHRA will continue to collaborate with its Promise Zone partners on grant opportunities in 2019.

Starting in 2016, SHRA began meeting with department level staff from the City Economic Development, Public Works, Utilities and Parks and Recreation to identify, evaluate and prioritize a coordinated list of eligible CDBG projects.

As previously discussed, SHRA is currently working with adjacent jurisdictions to develop a regional collaboration aimed at addressing cross-jurisdictional fair housing issues.

SHRA will continue its many partnerships with the community, non-profits, and the City and County in developing and implementing the Action Plan.

## Discussion

SHRA will continue its involvement with cap-and-trade which is a market based regulation that is designed to reduce greenhouse gases (GHGs) from multiple sources. Cap-and-trade sets a firm limit or “cap” on GHGs and minimize the compliance costs of achieving state of California AB 32 goals. The cap will decline approximately three percent each year beginning in 2013. Trading creates incentives to reduce GHGs below allowable levels through investments in clean technologies. With a carbon market, a price on carbon is established for GHGs. Market forces spur technological innovation and investments in clean energy. Cap-and-trade is an environmentally effective and economically efficient response to climate change.

SHRA may apply for a loan if a project is identified in a community identified as priority area as part of the 2013-19 Consolidated Plan. Under the Consolidated Plan, census tracts that are predominantly low- and moderate-income (a tract where more than half of the population are 80-percent of the Area Median Income or less) and where existing facilities suffer from heavy use or deferred maintenance leading to disrepair, are being targeted for capital improvement funding. By targeting capital improvements to these communities the goal is to concentrate efforts for maximum SHRA housing programs, the totality of activity covered under the Consolidated Plan seeks to increase economic opportunities, access to jobs and services, and create strategic and visible impacts that promote positive changes in the community. SHRA will target various federal and state resources; one particular resource is the state of California’s Cap and Trade program that provides funding for the following categories:

- Voluntary Renewable Electricity Program
- Compliance Offset Program

## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.220(l)(1,2,4)

#### Introduction

SHRA and its regional partners entered into a Collaboration Agreement to develop a regional AI. With HUD's approval and following the adopted Citizen Participation Plan, SHRA will continue to provide an update on the Affirmatively Further Fair Housing and the Analysis of Impediments to Fair Housing Choice until the AI is completed and provided to HUD. The regional partners include:

- City of Sacramento (SHRA)
- County of Sacramento, including Folsom, Isleton, and Galt (SHRA)
- City and County Housing Authorities (SHRA),
- Citrus Heights, Elk Grove, Rancho Cordova, Woodland, Davis, Roseville, Rocklin, West Sacramento
- Housing Authorities of the City of Roseville and Yolo County.

Regional Analysis of Impediments to Fair Housing Choice (AI): SHRA will update strategies to remove impediments as identified in 2010. A new AI will be completed and submitted to HUD the fall of 2019.

Impediment: Weak Fair Housing Enforcement by the Human Rights/Fair Housing Commission (Commission).

Update: In 2014, the Joint Powers Authority (JPA) decided to dissolve the Commission due to withdrawal of the JPA participants and discontinued funding. In its place, SHRA, the City and County have started to re-establish fair housing services through a central intake under the renter hotline and a partnership between SHRA, the City and County, LSNC, SSHH, RHA, and Project Sentinel.

Impediment: In Folsom, (a) a continued shortage of affordable housing, (b) restrictive Conditional Use Permit and parking requirements for group homes, and (c) a discriminatory definition of "family" in the zoning code. Folsom has modified its code to remove the second of these three factors, but current data suggests that affordable housing for low and moderate income families remains in very short supply, and the definition of "family" still needs to be amended or removed.

Update: In its 2013 Housing Element, Goals and Policies, states that the city to provide an adequate supply of suitable sites for the development of a range of housing types to meet the housing needs of all segments of the population. An additional sub-goal is for the City to ensure that sufficient land is designated and zoned in a range of residential densities to accommodate the City's regional share of housing. Two other main goals are removing barriers to the production of housing by minimizing governmental constraints on the development of housing for all income levels and for persons with disabilities. The other is to facilitate affordable housing opportunities to serve the needs of people who

live and work in the community. The City will continue to work with SHRA on keeping the 2009 level of Housing Choice Vouchers in the community. The City is committed to ensuring that there is equal opportunity for fair housing choice for all of its citizens.

Folsom’s current zoning code defines family as follows: “Family” shall mean one person living alone or two or more persons living together in a dwelling unit with common access to, and common use of, all living, kitchen, and eating areas within the dwelling unit. (Ord. 1144 § 3 (part), 2011: prior code § 3104.26).

**Community Development Block Grant Program (CDBG)  
Reference 24 CFR 91.220(I)(1)**

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

- |  |   |
|--|---|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed  | 0 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements  | 0 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan   | 0 |
| 5. The amount of income from float-funded activities   | 0 |
| <b>Total Program Income:</b>   |   |

**Other CDBG Requirements**

- |   |        |
|---|--------|
| 1. The amount of urgent need activities   | 0      |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 70.00% |

**HOME Investment Partnership Program (HOME)  
Reference 24 CFR 91.220(I)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

SHRA administers the HOME program on behalf of the City of Sacramento. HOME funds will only be

used for eligible activities as described in the HOME regulations (24CFR§ 92.205). During the 2019 Program Year, other forms of investment not described in §92.205(b) which the City may use for housing activities include CDBG, and other local funds.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

SHRA on behalf of the City of Sacramento has elected to use both the recapture options to comply with the Period of Affordability requirement under §92.254 of HOME rules. The City's recapture and resale clauses are included in the City's security documents for HOME-funded loans and identify the events that trigger either recapture of City HOME funds or resale of the home to a low-income purchaser at an affordable price.

The terms of recapture are based on the amount of HOME subsidy provided to the homebuyer. The City will recapture the amount then due on the HOME-funded loan, including all principal and interest, except where there are no net proceeds or where the net proceeds are insufficient to repay the full amount of the assistance. Additionally the City's security documents for HOME-funded loans specify that the recapture provisions will terminate in the event of a foreclosure or deed in lieu of foreclosure by a senior lien holder.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The terms of recapture are structured after the HOME Program Period of Affordability requirement and are based on the amount of HOME subsidy provided to the homebuyer. The City will recapture the amount then due on the HOME-funded loan, including all principal and interest, except where there are no net proceeds or where the net proceeds are insufficient to repay the full amount of the assistance. Additionally the City's security documents for HOME-funded loans specify that the recapture provisions will terminate in the event of a foreclosure or deed in lieu of foreclosure by a senior lien holder.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Per SHRA's program guidelines; it will permit the use of HOME funds to refinance existing debt on a multifamily housing development under the following conditions:

1. Purpose

Refinancing shall maintain current affordability and/or create additional affordable units. Refinancing shall be conditioned on adoption of management practices that will ensure the

housing's long term habitability and sound financial operations. Tenant services will be required of all projects which include involvement by a non-profit owner and will be encouraged in other projects. Types of tenant services include after-school programs for children, English as a second language classes, job training/development and placement assistance, day-care, counseling, parenting classes, other activities appropriate to the population housed.

#### 1. General Eligibility Rules

Multifamily developments within the Sacramento Region will be eligible for refinancing. Applications for refinancing will be subject to SHRA's Multifamily Lending and Mortgage Revenue Bond Policies. Applications are reviewed according to the standards outlined, including requirements for a rehabilitation scope of work and cost estimates. SHRA's Development Finance Division's loan underwriting standards will be used to determine the feasibility of the refinancing plan.

#### 1. Rehabilitation Requirements

Rehabilitation must be a component of any refinancing activity. Rehabilitation requirements are outlined in SHRA's Multifamily Lending and Mortgage Revenue Bond Policies.

#### 1. Affordability Requirements

Housing preserved through refinancing and rehabilitation shall carry a regulatory agreement that is consistent with HOME program rules.

At least 20 percent of all assisted units must be affordable to persons earning no more than 50 percent of the area median income; the balance of assisted units shall house persons earning no more than 65 percent of the area median income.

#### 1. Management Practices

A thorough review of the applicant's management practices and financial records will be part of the application process to determine that no distributions or withdrawals of equity have taken place, and that the property's operating costs are reasonable and comparable to similar projects. The project's income and expense statements and owner's tax returns will be required as part of the application package.

If deficiencies are found in the property's management systems (financial, maintenance, work order efficiency, tenant screening, etc.), SHRA may require the replacement of the property manager or place other conditions to ensure that the physical and financial needs of the housing in question are met.

**Emergency Solutions Grant (ESG)**  
**Reference 91.220(I)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

SHRA’s ESG rapid re-housing (RRH) provider (Volunteers of America) utilizes the ESG RRH Desk Manual to administer the program per 24 CFR Parts 91 and 576. SHRA also has a contract with VOA to utilize ESG funds to operate and provide essential services to the A Street Shelter. ESG funds will only be used for eligible activities as described in the ESG regulations. ESG Subrecipient agreements will not exceed the federal mandated cap of 40 percent for rapid re-housing /prevention activities and 60 percent towards emergency shelter activities. SHRA requires that its Subrecipients /Providers enter client demographic data into HMIS in a timely fashion. HMIS client data is utilized to complete the CAPER.

The 2019 ESG federal entitlement funding allocations are approximated below. Actual amounts depend upon final grant award as determined by HUD.

<b>Activity</b>	<b>City of Sacramento</b>	<b>County of Sacramento</b>	<b>Total</b>
Administration (7.5%)	\$29,994	\$34,623	\$64,617
Rapid Re-Housing (37%)	\$147,970	\$170,806	\$318,776
Emergency Shelter (55.5%)	\$221,956	\$256,209	\$478,165
<b>Grand Total</b>	<b>\$399,920</b>	<b>\$461,638</b>	<b>\$861,558</b>

In addition administering the City and County of Sacramento’s federal ESG entitlement on behalf of the two jurisdictions, SHRA is also the Continuum of Care’s Administrative Entity for the State of California’s Housing and Community Development (HCD) ESG funds (entitlement and state). The 2017 State ESG funds are to be fully expended by June 30, 2019. As of this writing, HCD has not issued the 2018 Grant Award, and the allocation below is the estimated amount. Anticipated start date is July 1, 2019 and June 30, 2020 is the expected expenditure deadline. The administrative amount is determined by HCD.

<b>Activity</b>	<b>2017 State ESG</b>	<b>2018 State ESG</b>	<b>Total</b>
Administration (entitlement)	\$5,568	\$5,930	\$11,498
Administration (CA ESG)	\$24,085	\$0	\$24,085
Rapid Re-Housing (CA ESG) - Sacramento	\$457,606	\$0	\$457,606
Rapid Re-Housing (entitlement) – Solano County	\$242,487	\$82,102	\$324,589
Rapid Re-Housing (entitlement) – Solano County	\$251,000	\$0	\$251,000
Emergency Shelter (entitlement)	\$0	\$123,154	\$123,154
Emergency Shelter (CA ESG)	\$0	\$0	\$0
<b>Grand Total</b>	<b>\$980,746</b>	<b>\$211,186</b>	<b>\$1,191,932</b>

For the Sacramento Region's ESG program, VOA is required to utilize the SSF's coordinated entry assessment tool, the Vulnerability Index and Service Prioritization and Decision Assistance Tool (VI-SPDAT). Clients are also invited to a Rapid Re-Housing Orientation to learn about the program and for the household to decide if they would like to participate.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

In 2019, SSF will continue to implement the coordinated entry system (CES). This system will ensure that people in need of assistance are served in order of vulnerability, receive the permanent housing placement most appropriate to their needs, and resolve their homelessness quickly and efficiently. CES targets veterans and the chronically homeless. Recent system expansion includes singles, families, and transitional age youth.

Like many CoCs, Sacramento's CES uses the VI-SPDAT to assess homeless households' vulnerability and identify the most appropriate permanent housing placement. The VI-SPDAT is also conducted at emergency shelters, day centers, County Department of Human Assistance bureaus, and other places that people experiencing homelessness already visit for other services. In addition, SSF in 2018 and continuing in 2019, will utilize "designated points of entry," or "access points" as set forth in the 2012 CoC Program interim rule 24 CFR 578.7(a)(8) and HUD Coordinated Entry Notice: Section I.B which requires CoC to establish and operate a coordinated entry process for people experiencing homelessness that covers the entire geographic area claimed by the CoC, is easily accessed by individuals and families seeking housing or services, and is well advertised, among other requirements, by February 2018. SSF met this requirement. Households are placed on the Community Queue following the VI-SPDAT assessment, and SSF then refers households to programs that best fit household needs.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The rapid re-housing component of ESG was competitively bid in 2018. The shelter component funding is allocated as part of the One-Year Action Plan approval process which includes a public hearing before the Sacramento Housing and Redevelopment Commission and approval by the Board of Supervisors. SHRA follows its adopted Procurement Policy to enter into agreements/contracts with subrecipients.

State ESG funding was competitively procured with VOA continuing as the rapid re-housing provider, and First Steps Communities as the emergency shelter provider. Accomplishments for these

activities are reported by the State via Sage in the HCD CAPER.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

N/A

5. Describe performance standards for evaluating ESG.

ESG performance standards will be followed per 24 CFR Part 576, including, measures to evaluate the effectiveness of the program and measures to assess how well the program serves the targeted population. This includes reductions in the number of homeless persons living on the streets and in shelters, the number of persons who do not reenter the shelter or supportive housing system within one year, and the number of persons exiting with permanent housing. SHRA will continue to consult with the CoC on performance standards for evaluating ESG.

Per HUD regulations, SAGE will be utilized to report aggregated data on persons assisted with ESG.

#### HOPWA Program

Per 24 CFR 574.120, it is a grantee's responsibility to serve eligible individuals within the Eligible Metropolitan Statistical Area (EMSA) which is a metropolitan area with more than 500,000 people and more than 2,000 persons living with HIV or AIDS. The EMSA for Sacramento is Sacramento – Roseville-Arden-Arcade, which is the Counties of El Dorado, Placer, Sacramento, and Yolo. SHRA allocates funding by jurisdiction rather than by project sponsor.

When the HOPWA program transitioned from the County Department of Human Assistance to SHRA, SHRA maintained the same service providers (i.e. project sponsors) and work scopes. The number of service providers with experience providing HOPWA services to HIV/AIDS individuals and families is limited.

Per 24 CFR 574.3 a Project Sponsor means any nonprofit organization or governmental housing agency that receives funds under a contract with the grantee to carry out eligible activities under this part. The selection of project sponsors is not subject to the procurement requirements of 2 CFR part 200, subpart D. However, SHRA may issue requests for proposals relating to HOPWA funding, in the future.

#### Discussion

In addition to the above, in the Bringing Families Home program that began in 2017 and continues in 2019 enhances the existing ESG-funded rapid re-housing program. The Sacramento County Department of Health Services received approval to accept Bringing Families Home (BFH) funding on June 14, 2017. BFH, established by AB 1603 (Stats. 2016. Ch. 25), is a new state program for homeless families involved with the child welfare system. The BFH program has a county-match requirement for participating counties to provide housing-related supports to eligible families served by the child welfare system. The goal of the BFH Program is to significantly reduce the number of families in the child welfare system experiencing homelessness, increase the number of families reunifying, and prevent foster-care placement. This program covers two fiscal years (2017/2018 and 2018/2019), ending June 30, 2019.

Sacramento County Child Protective Services (CPS) BFH program administrator has requested federal ESG funds to cover a portion of the County-match requirement. The County report requested authorization to accept BFH funds to pass through SHRA to SHRA's procured ESG Rapid Re-Housing Program provider, to fund a BFH Housing Specialist and minimal housing start-up costs (e.g., furniture, dishes, and appliances). In April 2018, CPS received authorization from the Sacramento County Board of Supervisor for its entire BFH grant (\$860,100) to pass through SHRA to VOA to rapidly re-house at-risk and literally homeless households, thereby reunifying families.

CPS, SSF, VOA and SHRA, will continue to meet to discuss the BFH program to continue to provide assistance to assist households locate permanent, affordable housing. ESG-eligible households (households meeting HUD definition of households that are literally homeless or at risk of homelessness) are referred to VOA through SSF's Coordinated Entry system. Households are entered into the Homeless Management Information System (HMIS) for reporting purposes and conduct the Vulnerability Index and Service Prioritization Decision Assistance Tool (VI-SPDAT). BFH households that received ESG-funding assistance are reported in the CAPER via SAGE.